The Rockefeller Foundation 2015 Annual Report https://www.rockefellerfoundation.org/about-us/governance-reports/annual-reports/annual-report-2015/



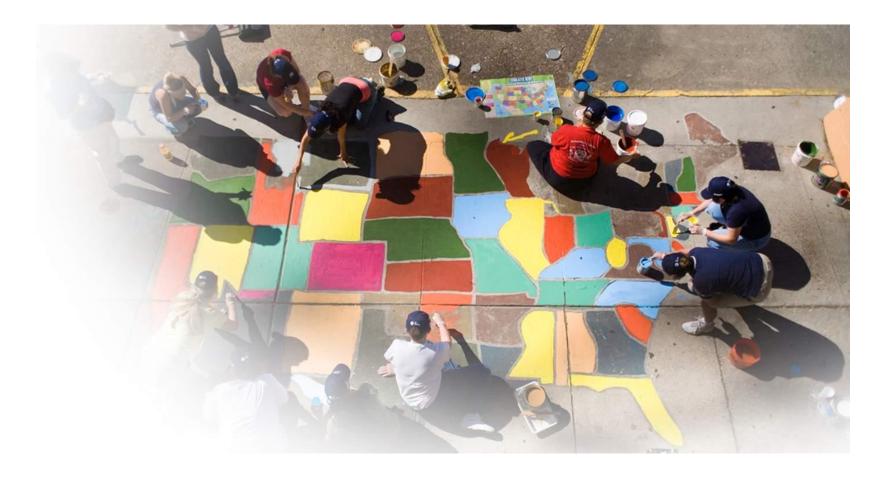
New Orleans, 2015



Hurricane Katrina August 29, 2005







Letter from Our President



Dear Friends,

If I had to choose a single moment that best illustrates our work in 2015, it would be this: the Chief Resilience Officer of New Orleans, Jeff Hebert, sitting next to President Barack Obama, discussing the release of the city's first resilience strategy, and only the second to be released by any city in the world, developed in partnership with <u>100 Resilient</u> <u>Cities</u>. It was a momentous occasion, marking just how far the city of New Orleans had come in the decade since Hurricane Katrina, a journey we have been privileged to help shape. But it was just as much about looking forward—to what the city and its incredible people still aspire to become.



And it was deeply representative of what 2015 meant more broadly: a year of marking progress and setting big goals for the future. For us, 2015 marked 10 years of building resilience—beginning with our work in New Orleans after Katrina. A decade of resilience offered us a chance to reflect on the evolution of our work and the impact of more than a half-billion dollars of investments in resilience building – which have directly leveraged more than \$25 billion in resilience funding globally. But we also looked to the future: setting a big goal to build a field of practice of resilience, inspired by our work to build the field of public health a century ago.

66

"For us, 2015 marked **10 years of building resilience** – beginning with our work in New Orleans after Katrina."

In addition to doubling down on our resilience work, we amped up our efforts to advance more **inclusive economies**. In April 2015, we launched our next big initiative—**Smart Power for Rural Development**, an \$80 million effort focused on bringing power to rural villages in India so that small businesses can operate at higher levels of productivity, farmers can run irrigation systems and improve yields, and children can feel safe and learn more. We've set a big goal of powering 1,000 villages, impacting 1 million lives, through the proliferation of decentralized mini-grids that can deliver clean, reliable energy. By proving this model is viable in two of the poorest states in India, we believe it can help solve the problem of energy poverty globally and unleash opportunity in more places around the world.

For The Rockefeller Foundation, 2015 was also the launch of our Zero Gap portfolio to explore the next generation of innovative finance models, mechanisms, and partnerships to close this looming gap between the spirit of ambitious goal setting in the global community, and the reality of readily available resources to achieve them. The Sustainable Development Goals (SDGs) were ratified by the United Nations, giving us a new global roadmap for progress that built off previous successes. The Climate Talks in Paris culminated in a historic agreement to keep temperature rise below the dangerous 2-degree Celsius climb we all fear. But with big goals comes a big price-tag – indeed, the UN estimates that we'll need about \$2.5 trillion more a year to achieve the SDGs alone. That's not counting what we'll need to make the Paris treaty a reality. And so we need to mobilize more private sector capital to solve our social and environmental challenges, and we'll need to do it quickly. That's where our ZeroGap portfolio comes in.

We're excited about the new targets we've set for ourselves and the progress we've made towards reaching our goals and helping the world meet its own. Read on to learn more about what made 2015 a momentous year, and how we're working to ensure the big bets on the table will pay off for people all over the world.

Warmest Regards,

Judith Rodin

In 2015, we took long strides towards a more **inclusive, resilient** world – and a healthier, more vibrant planet. 015, we took long strides towards



Resilience at 10: Impact

Over the past decade, we have invested more than a half billion dollars in helping communities of all kinds build resilience to the shocks and stresses of the 21st century world.



Invested in Resilience by The Rockefeller Foundation





are part of the 100RC network

Resilience at 10: Spotlight

Resilience requires partnerships—and we've been fortunate to work alongside some of the best. In 2015, we worked to create impact with visionary and dedicated grantees and partners, including:

New Orleans: Ten Years Post-Katrina

In August 2015, New Orleans commemorated ten years since Hurricane Katrina made land fall, a harbinger of what was in store for cities all over the world in the 21st century. In the decade since, The Rockefeller Foundation has partnered with New Orleans to unify its neighborhoods at the request of local leaders, catalyze economic development and revitalization efforts, and build resilience to future threats. All told, we have helped bring in hundreds of millions in federal dollars, and billions in business investment. Our partnership with the city served as the model for 100 Resilient Cities, a \$150+ million dollar effort to help cities build resilience to growing physical, economic, and social challenges. New Orleans was part of the initial cohort chosen to join the **100RC network**, and among the first to hire a Chief Resilience Officer, a position inspired by a group of Curex fellows The Rockefeller Foundation funded in the years after Hurricane Katrina.

GRP Challenge

In 2015, **The Global Resilience Partnership**, a collaboration among The Rockefeller Foundation, USAID, and the Swedish International Development Agency to build resilience in some of the world's most vulnerable places, announced the eight winning teams for its Global Resilience Challenge, chosen from more than 500 applications. Selected teams received up to \$1 million each to implement their solutions, which demonstrate innovative thinking about traditional resilience challenges. For example, winner MetaMeta Research, is employing a more resilient approach to planning and building roads that harvests rain water, prevents soil erosion, and enhances irrigation in rural Africa.

Resilience Academies

In July 2015, The Rockefeller Foundation, working with our grantee HR&A Advisors, concluded its second round of "Resilience Academies"—two-day workshops that brought together local municipal leaders, federal agencies, and resilience experts to build design projects that address shocks and stresses, and unleash resilience dividends. The academies were originally targeted at the 67 jurisdictions in the U.S. that had been recently affected by disasters,

and as a result, were eligible for a pool of \$1 billion in funding from the National Disaster Resilience Competition (NDRC), a partnership between The Rockefeller Foundation and the U.S. Department of Housing and Urban Development. The ten academies not only helped to influence and transform the designs proposals for NDRC projects, but also helped leaders across the nation incorporate resilience concepts into their planning. The curriculum is now being adapted for the roll-out of Resilience Academies globally.



Resilience Academies

Resilience at 10:

Planetary Health and Resilient Health Systems



The consensus of the scientific community is stark: The health of our planet, and its ability to sustain human life, is faltering. Epidemics are emerging with greater frequency, and with the potential for more global impact, while we continue to degrade ecosystems, despite our dependence upon them.

"In 2015, The Rockefeller Foundation took steps to transform how we think about, act on, and fund health for future generations."

Working with global health experts, we advanced this thinking through two reports prepared in 2015: <u>The Rockefeller</u> <u>Foundation-Lancet Planetary Health Commission</u> and the <u>Commission on Global Health Risk Framework for</u> the Future. We contributed more than \$15 million in funding to accelerate the development of a new inter disciplinary field called "planetary health," which looks at the interdependencies of human health and Earth's natural systems. We also helped countries around the world move toward building more resilient health systems that bend to stresses—like the recent Ebola outbreak—but don't break. Together, these investments represent how we're thinking about what comes next, make up part of our next generation of health work, building on our century-long commitment to health.

In 2015, we also marked milestones in our work to advance more **Inclusive Economies**, with more opportunities for more people.



Inclusive Economies 2015



Inclusive Economies

Smart Power for Rural Development



Inclusive Economies 2015

After exploration, piloting, and modeling solutions, we officially launched **Smart Power for Rural Development**, an \$80 million initiative to electrify 1,000 rural villages in India.



Uttar Pradesh, India

The initiative harnesses the innovation of decentralized minigrids, which can provide reliable, clean, and affordable power to small businesses (or micro-enterprises) and households, improving economic and social outcomes for villagers in some of the poorest places in India.



Bihar, India

Investing in the ecosystem for mini grid adoption is attractive for impact investors looking to generate both a financial return and social impact, and we believe that it could be a model to bring electricity to rural villages across Asia and Africa.



Uttar Pradesh, India

Inclusive Economies:

Impact Hiring for Unemployed Youth



photo courtesy: Starbucks

In 2015, we rolled out our impact hiring model to help businesses better source, recruit, and retain disadvantaged young workers who do not have easy access to entry-level positions. Our partnership with the **100,000 Opportunities** initiative launched in Chicago with the goal of hiring 100,000 disadvantaged and unemployed young people.



Chicago Opportunity Fair and Youth Forum *photo courtesy: Starbucks*

The initiative includes some of the largest U.S. employers, including Wal-Mart and Starbucks. The 100k Opportunities initiative met its ambitious 100,000 person goal two years ahead of schedule and is now aligning around a new cross-sector goal of creating one million opportunities by 2021.

Innovative Finance How to pay for it all?



In 2015, the global community set high goals for itself, from the Sustainable Development Goals to the Paris climate treaty. The question is now: how will we pay for it all? The UN estimates there is a \$2.5 trillion gap in financing

available to pay for the Sustainable Development Goals alone. The Rockefeller Foundation's new Zero Gap initiative is focused on shaping and supporting the next generation of innovative financing solutions that will help close this gap. For example:

Forest Resilience Impact Bonds



Innovative finance can help move investment from reacting and responding to planning and prevention. The wildfires which ravage the western United States cost 40 times more to put out than prevent. Yet, the bulk of the U.S. Forest Service's funding is focused on putting fires out, rather than measures—such as removal of fallen trees—which could keep the fires from ever starting. With a forest resilience impact bond, the money used to fund forest restoration is paid back to the investors by the water and electric companies who benefit from fewer fires and better flow of water.

Extreme Climate Facility



In addition to attracting more money to solve social and environmental problems, innovative finance can help to transfer risk from severe events to be spread among private and public markets. For example, Africa Risk Capacity's Extreme Climate Facility (XCF) is working to make more private and international funding available to eligible African countries to help them build climate resilience and be financially prepared to undertake greater adaptation measures, with extreme weather events increasing infrequency and intensity in the region. XCF is an African-led effort (with RF funding) designed to mobilize private capital to eligible African countries to help them build climate resilience and be financially prepared to undertake greater event frequency and intensity in the region.

Social Success Note



Based on the successful rise of social impact bonds, Zero Gap continues to explore how we might improve upon the "pay-for-success" model, in which investors are rewarded if certain social outcomes are met. One innovation we are developing along with Muhammad Yunus's Social Business is called a social success note. Through this instrument, an investor agrees to make a concessional loan to a social business, which the social business must pay back regardless of outcome. However if the social business hits a predetermined social impact target, a philanthropic donor will pay the investor an additional payment, making the investment lower risk and higher reward. This instrument can bring additional funding to the underfunded "missing middle" of small and medium enterprises that are also focused on creating better social and environmental outcomes in developing countries.

LEVERAGING OUR GRANTMAKING

The Rockefeller Foundation recognizes that our financial resources are limited relative to the scope of the challenges. That's why we deploy **nine signature approaches** to ensure we maximize our **impact**.



Intervention

We search for problems at the cusp of opportunity, test and pilot solutions, design time-bound initiatives to bring solutions to scale.

Influence

We leverage The Rockefeller Foundation brand to advance ideas and catalyze action.

Innovation

We support novel approaches to entrenched problems.

Partnerships

We build networks and collaborate for impact.

Leverage

We use our finite resources in ways that create out-sized change.

Adaptability

We are nimble, able to quickly respond to change.

Transforming Systems

We approach problems holistically, not in isolation.

Market-Systems Innovations

We shape market forces for social good.

Monitoring & Evaluation

We measure, track, and change course when necessary.



Our Vitals

Dig in deeper to see the **board**, **staff** and **grantees** behind our impact in 2015, and the state of our **financials**.





2015 Board of Trustees The Rockefeller Foundation Annual Report

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Zia Khan Vice President, Initiatives & Strategy

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Shari Patrick General Counsel & Corporate Secretary

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Regina Karanja Administrative Assistant

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Kagwiria Koome Program Associate

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Mary Wangugi Finance & Administrative Assistant/Accountant

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Ananyaporn Doungnakorn Accountant

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Pakkaphong Pakdeepipath Administrative & Front Desk Assistant

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Woralac Rodsum-Ang Administrative Assistant

Natakorn Satienchayakorn Administrative Assistant

Busaba Tejagupta Sr. Office & Grants Manager Pariphan Uawithya Sr. Program Associate

New York Office

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Jereme Bivins Digital Media Manager

Traci Carpenter Sr. Speechwriter

Vinson Cunningham Deputy Speechwriter

Jay Geneske Director of Digital

Laura Gordon Sr. Associate Director Gabriel Jacobs Digital Media Manager

Carey Meyers Associate Director

Selina Patton Administrative Assistant

Lauren Philson Digital Assets Manager

Iracel Rivero Executive Assistant

Erissa Scalera Sr. Communications Officer

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David Koplitz Facilities Coordinator

Cahaley Markman Receptionist

E. Jacqueline Myers-Thomas Administrative/Purchasing Assistant

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Irena DiMario Manager of Financial Reporting

Dominick Impemba Controller

Lillian Johnson HR Coordinator

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Mi Lo Accountant

Manisha Nayi Analyst

Marcia Noureldin Accountant, Payroll & Accounts Payable

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Nicholas Fulk Business Systems Integration Developer

Vito Romano Network Engineer

Carolyn Wendrowski Associate Director

Investments Office

Donna Dean Chief Investment Officer

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Suesa Iopu Investment Assistant

Lauren Jacobson Director

Kathleen Khadder Investment Analyst

Jay Kim Investment Analyst

Chun Lai Deputy Chief Investment Officer

Kaitlyn McCabe Investment Analyst

Michelle Pak Managing Director Cindy Shiung Manager of Investment Operations

Moira Stone Investment Assistant

Fei Xue Investment Associate

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Jessica Freireich Director of Portfolio Management & Organizational Performance

Laura Fishler Evaluation Coordinator

Veronica Olazabal Sr. Associate Director, Evaluation

Joseph Peralta Administrative Assistant Jennifer Rosenzweig Associate Director, Monitoring & Organizational Performance

Sarah Troup Geisenheimer Associate Director, Portfolio Management

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Erica Guyer Associate General Counsel

Judith Reyes Associate General Counsel

Sheila Smith Executive Assistant

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Bronwen Fitzsimons Grants Specialist

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Djuana Beranger Talent Recruitment Partner Juan Brito Associate Director, Human Resources

Christopher Grygo Learning & Development Officer

Sarah Krauss Associate Director, Engagement

Rebecca Peel Associate Director, Talent

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Emily Arouth Administrative Assistant

Patrick Brennan Chief of Staff Louise Lopez Executive Assistant to the President

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Keisha Senter Sr. Associate Director

Program

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Amira Bliss Sr. Program Associate

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Caroline Budhan Administrative Assistant

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Abigail Carlton Associate Director

Samuel Carter Associate Director

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Emily Garr Pacetti Associate Director

Hunter Goldman Program Associate

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Nikita Japra Program Associate

Kippy Joseph Associate Director

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Nancy Kete Managing Director

Devon Klatell Associate Director

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Joseph Laseter Project 55 Fellow

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Monica Munn Strategy Associate

Michael Myers Managing Director

Evan O'Donnell Strategy Associate

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Carol Tan Program Associate

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Alyson Wise Sr. Program Associate

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Juanita Frazier-Martin Administrative Assistant

Rebekkah Hogan Program Associate

Benjamin Kahn Associate Director, Communications & Strategic Research

Rachel Korberg Sr. Program Associate

Bethany Martin-Breen Program Associate

Kevin O'Neil Associate Director

Chukwudi Onike Program Associate

Elizabeth Pena Records Analyst Rachel Roberts Program Associate, Bellagio

Alison Russo Program Associate, Bellagio

Bellagio Study and Conference Center

Pilar Palacia Managing Director, Bellagio Study & Conference Center

Paola Bianchi Administration Manager Paolo Bido Waiter

Claudio D'Onghia Waiter

Luisa Fumagalli Dishwasher

Albino Gandola Waiter Silvana Gandola House Staff

Andrea Gilardoni Maintenance

Marina Gilardoni House Staff

Nadia Rosa Gilardoni Conference Coordinator

Silvano Gilardoni Dishwasher

Simona Gilardoni Supplies Coordinator

Umbertina Gilardoni House Staff

Vittorio Gilardoni Waiter

Diana Maria Gonzalez Kitchen Assistant Paolo Gramatica Maintenance

Francesco Manera Waiter

Laura Maranesi House Staff

Yinet Martinez Dishwasher

Mauro Mazzucchi Maintenance

Giancarlo Miglio Grounds & Operations Manager

Victoria Monsalve House Staff

Paolo Negroni Cook

Elena Ongania Residents' Coordinator/Receptionist Alessandro Petrone Waiter

Laura Podio Conference Coordinator

Luca Ravasio Maintenance

Beppino Salvadori Cook

Beppino Salvadori Supplies Coordinator

Arianna Sancassani Supplies Coordinator

Giacomo Sancassani Chef

Attilio Stolfi Waiter

Ermanno Stradiotti Waiter Rosa Zambetti House Staff

Marzi Zucchi Dishwasher

2015 Grants The Rockefeller Foundation Annual Report

Grantee: 2018 NOLA Foundation Location: New Orleans, Louisiana Amount: \$2,892,750 Purpose: In collaboration with the City of New Orleans in support of a strategic communications campaign to highlight New Orleans' recovery and promote the city as a global model for resilience in conjunction with the 10th anniversary of Hurricane Katrina

Grantee: A3 Foundation Location: Abuja, Nigeria Amount: \$400,146 Purpose: In support of an Information Technology Essentials program designed to train high potential but disadvantaged youth in Nigeria for placement in the digital economy

Grantee: ACCESS Health International Location: New York, New York Amount: \$529,000 Purpose: For use by its Joint Learning Network for Universal Healthcare in support of the Joint Learning Fund in order to broaden engagement and technical learning outcomes within member countries, institutionalize country core groups, and strengthen its profile through support for country-level efforts Grantee: Accenture Foundation (South Africa) Location: Woodmead, South Africa Amount: \$1,000,000 Purpose: Toward the costs of its Skills to Succeed program to train, mentor and place disadvantaged South African youth in software development and other computer programing jobs

Grantee: Action on Disability and Development Location: Frome, United Kingdom Amount: \$400,000 Purpose: In support of a collaborative project with the Institute of Development Studies and the Coady International Institute to examine how market-based solutions can improve the lives of poor and vulnerable people in developing countries, with a focus on Uganda

Grantee: Acumen Fund, Inc. Location: New York, New York Amount: \$150,000 Purpose: In support of market research to better understand the gaps in the off-grid energy sector value chain and common barriers to scaling energy access encountered by private sector companies, in order to create a fund for investing in energy access for rural communities in Kenya and Rwanda Grantee: Adeso Location: Washington, D.C. Amount: \$200,000 Purpose: Toward the costs of establishing a global network of southern NGOs working on humanitarian response, recovery and resilience building

Grantee: Adhikaar for Human Rights and Social Justice Location: Woodside, New York Amount: \$150,000 Purpose: In support of strengthening its approach and capacity to measure resilience and inclusivity in its work, and to better determine the impact its work is having on the Nepali-speaking community in New York and beyond

Grantee: Africa Centre Location: Cape Town, South Africa Amount: \$57,740 Purpose: In support of conducting outreach and selecting African artists as candidates for one-month residencies at The Rockefeller Foundation Bellagio Center, Italy

Grantee: Africa GreenCo Location: London, United Kingdom Amount: \$549,600 Purpose: In support of developing a feasibility assessment for a new public-private partnership that catalyzes private sector investment in African energy projects

Grantee: African Media Initiative Location: Nairobi, Kenya Amount: \$50,000 Purpose: In support of two components of its flagship event, the African Media Leadership Forum, a "Resilience Reporting" media training to build capacity on producing issue-driven stories in Africa, and the "ZIMEO" recognition for journalism excellence in "Agriculture and Food Security" and "Youth Demographic Challenge"

Grantee: African Risk Capacity Specialized Agency of the African Union Location: Rome, Italy Amount: \$1,001,017 Purpose: In support of the design and development of an Extreme Climate Facility to aid its participating nations with climate change adaptation

Grantee: African Risk Capacity Specialized Agency of the African Union Location: Rome, Italy

Amount: \$1,613,860 Purpose: Toward the costs of planning and designing a new sovereign risk pool to insure participating nations in the event of disease outbreaks and epidemics

Grantee: Ag Innovations Network Location: Sebastopol, California Amount: \$252,700 Purpose: For use by its Sustainable Food Laboratory to develop and test metrics that promote cross-sector engagement to reduce post-harvest food loss and improve the lives of smallholder farmers and other vulnerable people

Grantee: Alliance for Rural Electrification Location: Brussels, Belgium Amount: \$50,000 Purpose: In support of research to map donor activity in the Clean Energy Mini-Grid Sector in order to facilitate the transparency and coordination of its development

Grantee: Alliance for a Green Revolution in Africa Location: Nairobi, Kenya Amount: \$1,495,772 Purpose: In support of testing an integrated post-harvest loss intervention model that incorporates financing, technology, aggregating farmers, and connecting them to alternative markets in an effort to reduce post-harvest loss in the Tanzanian maize value chain

Grantee: Alliance for a Green Revolution in Africa Location: Nairobi, Kenya Amount: \$749,121 Purpose: In support of building and improving its internal program management capabilities in order to execute a coordinated and integrated post-harvest loss intervention on Tanzania's maize value chain

Grantee: Alliance for a Green Revolution in Africa Location: Nairobi, Africa Amount: \$3,000,000 Purpose: Toward the costs of transitioning to a new organizational structure and developing a set of capabilities best placed to execute the new strategy

Grantee: APCO Worldwide Inc. Location: Washington, D.C. Amount: \$600,000 Purpose: In support of a project to provide communication and stakeholder engagement support to Smart Power India Grantee: Armillaria, LLC Location: Portland, Oregon Amount: \$400,000 Purpose: Toward the costs of establishing a new hybrid social enterprise to continue the development and deployment of the Resilience Exchange platform

Grantee: Armillaria, LLC Location: Portland, Oregon Amount: \$400,000 Purpose: Toward the costs of establishing a new hybrid social enterprise to continue the development and deployment of the Resilience Exchange platform

Grantee: Ashoka Location: Arlington, Virginia Amount: \$50,000 Purpose: In general support of its mission to support social entrepreneurs who are leading and collaborating with change makers, in a team of teams model that addresses the fluidity of a rapidly evolving society Grantee: Asia Foundation Location: San Francisco, California Amount: \$450,000 Purpose: In support of a project to adapt, test and apply The Rockefeller Foundation-Arup City Resilience Framework and Index in 25 cities in Vietnam, for eventual application across additional cities nationally and globally

Grantee: Asia Society Location: New York, New York Amount: \$335,000 Purpose: In support of its "Rockefeller in Asia: Asia Society 60th Anniversary," a year-long global series of exhibitions, programs and events exploring 60 years of John D. Rockefeller III's legacy and what it means in Asia, for U.S.-Asia relationships and globally

Grantee: Asian Coalition for Housing Rights Location: Bangkok, Thailand Amount: \$89,000 Purpose: In a support of a study to evaluate and reflect on the state of community finance in Asia in order to identify and frame strategic opportunities to strengthen community finance opportunities

Grantee: Aspen Institute

Location: Washington, D.C. Amount: \$50,000 Purpose: Toward the costs of its Spotlight Health convening to be held in Aspen, Colorado, June 2015

Grantee: Aspen Institute Location: Washington, D.C. Amount: \$400,000 Purpose: For use by its Aspen Forum for Community Solutions toward the costs of the 100,000 Opportunities Initiative, an employer-led coalition committed to creating employment pathways for young people in the U.S.

Grantee: Atlantic Monthly Group, Inc. Location: Washington, D.C. Amount: \$150,000 Purpose: Toward the costs of organizing a summit to examine resilience across the United States' Gulf of Mexico region, 10 years after Hurricane Katrina, to be held in New Orleans, August 2015

Grantee: B Team Location: New York, New York Amount: \$500,000 Purpose: Toward the costs of influencing the transition to an inclusive and resilient economy through its "100% Human at Work," "Net-Zero by 2050," and "Strategic Influencing" initiatives

Grantee: Berkeley Lab Foundation Location: Oakland, California Amount: \$100,000 Purpose: For use by its Institute for Globally Transformative Technologies at the Lawrence Berkeley National Lab in support of identifying high-potential technology innovations for reducing the cost of solar electricity, and developing affordable energy-efficient appliances

Grantee: Big Future Group Location: New York, New York Amount: \$125,000 Purpose: For use by Atema Architecture toward the costs of research and development for its project Street Creeks, an innovative, hybrid storm-water management system aimed at reducing flooding and combined sewage overflows

Grantee: Blue State Digital Location: New York, New York Amount: \$300,000 Purpose: In support of developing a digital strategy and prototype to connect and scale The Rockefeller Foundation's resilience portfolio and community to support the goal of building a field of resilience

Grantee: BRAC USA Location: New York, New York Amount: \$1,000,000 Purpose: In support of providing subsidized financial services to poor and informally employed communities in Sierra Leone and Liberia in an effort to build resilience to the Ebola epidemic, and to strengthen internal capacity to deliver services in periods of crisis

Grantee: Bridgespan Group Location: Boston, Massachusetts Amount: \$300,000 Purpose: In support of a project to build the innovation capacity of Social Innovation Labs in the Global South and enable the labs to accelerate the development of innovative solutions to problems faced by poor and vulnerable people

Grantee: Bridgespan Group Location: Boston, Massachusetts Amount: \$150,000 Purpose: Toward the costs of creating a collaborative network to develop tools and approaches to address the challenge of reaching transformative scale in the social sector

Grantee: Brookings Institution Location: Washington, D.C. Amount: \$1,000,000 Purpose: In support of providing research staff and convening capacity for its new Centennial Scholar to facilitate new modes of interdisciplinary learning

Grantee: Brooklyn College, City University of New York Location: Brooklyn, New York Amount: \$250,000 Purpose: In support of organizational capacity building for the Science and Resilience Institute at Jamaica Bay to generate necessary knowledge to inform decision making around the revitalization of Jamaica Bay

Grantee: BSR Location: San Francisco, California Amount: \$450,000 Purpose: In support of generating and developing collaborative ideas to promote inclusive economic growth, resilience and other sustainable development efforts, including support for its annual conference and a resilience-focused side event Grantee: BSR Location: San Francisco, California Amount: \$157,000 Purpose: In support of a convening to be held at the Rockefeller Foundation Bellagio Center, Italy, September 2015, leading to a set of recommendations on the structure and scope of an impact sourcing corporate network that supports companies to adopt and scale impact sourcing

Grantee: Burness Communications Location: Bethesda, Maryland Amount: \$75,000 Purpose: In support of enhancing the reach, influence and quality of communications related to The Rockefeller Foundation Bellagio Center's Resident Fellows' projects and the work taking place at the Center more collectively so as to extend the benefits of knowledge generated there to wider audiences

Grantee: BusinessMinds BV Location: Leiden, Netherlands Amount: \$350,400 Purpose: In support of developing tools that will assist projects working toward global resilience solutions to deliver and measure positive impacts for people in communities affected by acute shocks and chronic stresses Grantee: California Environmental Associates Location: San Francisco, California Amount: \$669,900 Purpose: In support of developing strategies for alleviating multi-sector competition for fresh water in order to secure water for ecosystems and for the poor and vulnerable people who depend on clean reliable flows of fresh water

Grantee: Cape Town Call Centre Development Association Location: Cape Town, South Africa Amount: \$500,000 Purpose: Toward the costs of consolidating its position as a national industry association and associated projects to expand understanding, engagement and adoption of Impact Sourcing among its members and the broader Business Process Outsourcing community in South Africa, in order to expand opportunities for Impact Sourcing jobs for disadvantaged youth

Grantee: Center for American Progress Location: Washington, D.C. Amount: \$900,000 Purpose: In support of developing new analytics and concrete policy proposals to ensure that economic inclusion is at the center of the U.S. public policy debate Grantee: Center for Disaster Philanthropy Location: Washington, D.C. Amount: \$250,000 Purpose: In support of developing philanthropic partnerships for jurisdictions participating in the National Disaster Resilience Competition

Grantee: Center for Effective Philanthropy Location: Cambridge, Massachusetts Amount: \$400,000 Purpose: In general support of its mission to provide data and create insight so philanthropic funders can better define, assess and improve their effectiveness and impact

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Grantee: Center for Global Development Location: Washington, D.C. Amount: \$150,000 Purpose: Toward the costs of a project to conduct a non-partisan analysis, propose policy reforms and convene leaders, policymakers, investors, researchers, and other actors to boost energy generation and access in Sub-Saharan Africa

Grantee: Center for Global Development Location: Washington, D.C. Amount: \$700,997 Purpose: In support of research and planning activities necessary to establish the Forest Foundation Fund, a performance-based deforestation incentive

Grantee: Center for Global Enterprise Location: New York, New York Amount: \$450,000 Purpose: In support of advancing management resilience and employment in African "Platform" businesses by providing business and management learning opportunities

Grantee: Ceres Location: Boston, Massachusetts Amount: \$200,000 Purpose: In support of developing guidance for investors on how to integrate water risks into their decisionmaking practices in an effort to encourage the stewardship of water resources by large companies Grantee: Cities of Service Location: New York, New York Amount: \$1,300,000 Purpose: Toward the costs of piloting Resilience AmeriCorps, a program to address social and environmental resilience challenges in Ten U.S. Cities

Grantee: Citiscope Location: Minneapolis, Minnesota Amount: \$300,000 Purpose: Toward the costs of developing editorial coverage of the run-up to the Habitat III conference, with a focus on how cities are innovating to build resilience

Organization: Climate Bonds Initiative Location: London, United Kingdom Amount: \$510,000 Purpose: In support of developing demonstration projects to promote the use of financial aggregation solutions for green projects in developing countries

Grantee: Climate Bonds Initiative

Location: London, United Kingdom Amount: \$300,000 Purpose: Toward the costs of developing definitions and standards that verify the green credentials of a bond and encourage investment in climate change adaptation and mitigation

Grantee: Climate Policy Initiative, Inc. Location: San Francisco, California Amount: \$350,324 Purpose: For use by its Global Innovation Lab for Climate Finance in support of implementing a new climate resilience work stream to leverage innovative sources of capital that benefit poor and vulnerable populations

Grantee: Climate Policy Initiative, Inc. Location: San Francisco, California Amount: \$499,809 Purpose: In support of the analysis, development, and deployment of a new investment vehicle to provide low-cost capital for renewable energy projects

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Grantee: Clinton Global Initiative Location: New York, NY Amount: \$550,000 Purpose: Toward the costs of its 2015 Clinton Global Initiative Annual meeting, to catalyze global leaders to devise and implement innovative solutions to global challenges

Grantee: Community Voices Heard Location: New York, New York Amount: \$100,000 Purpose: Toward the costs of expanding participatory budgeting across 27 districts in New York City for the 2015-2016 budgeting cycle

Grantee: Connecting Organizations for Regional Disease Surveillance Location: Lyon, France Amount: \$2,502,476 Purpose: In support of planning activities to establish a West African Disease Surveillance Network in the wake of the Ebola crisis Grantee: Council on Foreign Relations Location: New York, New York Amount: \$99,245 Purpose: In support of producing a series of policy briefing papers and roundtable discussions on Universal Health Coverage and on how and where it fits within the post-2015 development agenda

Grantee: Council on Foundations Location: Arlington, Virginia Amount: \$165,000 Purpose: In general support of its mission to provide the opportunity, leadership and tools needed by philanthropic organizations to expand, enhance and sustain their ability to advance the common good

Grantee: Curatio International Foundation Location: Tbilisi, Republic of Georgia Amount: \$250,000 Purpose: For use as the Health Systems Global secretariat toward the costs of organizing the Fourth Health Systems Symposium and consolidating the sustainability of Health Systems Global

Grantee: Dalberg Consulting – U.S., LLC

Location: New York, New York Amount: \$496,000 Purpose: For use by its Design Impact Group in support of research and rapid prototyping of innovative livelihood interventions that address human behavioral incentives driving overfishing in Chile and Indonesia

Grantee: Dalberg Consulting – U.S., LLC Location: New York, New York Amount: \$572,675 Purpose: In support of a project to accelerate rural energy access in East Africa, including developing a strategy and operational plan and partnerships between key donors, government and other public and private sector agencies

Grantee: Dalberg Consulting – U.S., LLC Location: New York, New York Amount: \$598,000 Purpose: In support of a research and landscape assessment that identifies potential opportunities for the field of planetary health to improve the lives of poor and vulnerable people

Grantee: Dalberg Consulting – U.S., LLC Location: New York, New York Amount: \$298,000 Purpose: In support of conducting research to identify global problems and opportunities, and assess their urgency, degree of dynamism and potential for innovative intervention

Grantee: Dalberg Development Advisors Private Limited Location: Mumbai, India Amount: \$517,382 Purpose: In support of a project to provide monitoring and knowledge integration services on progress towards outcomes and impacts of the Foundation's Smart Power for Rural Development Initiative, to foster learning, accountability and performance improvements in the initiative, among its grantees, and in the fields of rural electrification, market-based solutions for development, philanthropy and evaluation

Grantee: Dalberg Global Development Advisors Kenya Ltd. Location: Nairobi, Kenya Amount: \$50,000 Purpose: In support of a pre-summit conference in preparation for the Global Entrepreneurship Summit in order to broaden participation, including a workshop on lessening food waste and spoilage, to be held in Nairobi, Kenya, July 2015

Grantee: Dalberg Research Location: London, United Kingdom Amount: \$200,000

Purpose: In support of producing early-stage research products that will enhance the strategic knowledge base of the international development community on emerging and changing problems affecting the poor and vulnerable

Grantee: DataKind Location: New York, New York Amount: \$280,000 Purpose: In support of providing a detailed understanding of how data can most effectively be leveraged for Global Resilience Partnership objectives, and working with Global Resilience Challenge team winners to identify their highest impact data analytics solutions

Grantee: Deloitte Consulting Location: Los Angeles, California Amount: \$738,000 Purpose: In support of conducting and disseminating research and analysis of several prototype approaches to determining if and how the health of poor or vulnerable people who work in the informal sector could be positively impacted at scale

Grantee: Deloitte Consulting Location: Los Angeles, California Amount: \$150,000 Purpose: In support of developing a resource for social sector leaders and grant makers on how to meaningfully engage the private sector as a key stakeholder in a network of actors working to address complex social challenges

Grantee: Deloitte Consulting (Pty) Ltd Location: Johannesburg, South Africa Amount: \$746,570 Purpose: In support of developing strategies and implementation plans for reducing post-harvest food loss in sub-Saharan Africa

Grantee: Deloitte Consulting (Pty) Ltd Location: Johannesburg, South Africa Amount: \$530,290 Purpose: In support of developing strategies to connect disadvantaged and unemployed youth to jobs across several high-potential geographies and business sectors within Africa

Grantee: Duke University Location: Durham, North Carolina Amount: \$56,126 Purpose: For use by its Nicholas Institute for Environmental Policy Solutions toward the costs of developing a policy blueprint outlining the series of sequential reforms needed to transition two water basins in central Nevada to a water rights system designed to resolve competition for fresh water

Grantee: Duke University Location: Durham, North Carolina Amount: \$399,985 Purpose: For use by its Nicholas Institute for Environmental Policy Solutions toward the costs of developing a global blueprint for allocating and managing water sustainably

Grantee: Edelman Location: New York, NY Amount: \$350,000 Purpose: In support of raising awareness about impact sourcing and developing a coalition of companies committed to this inclusive business practice that employs high potential but disadvantaged youth, impacting them, their families and communities

Grantee: Elevate Consulting & Communications, LLC Location: Portland, Oregon Amount: \$200,000 Purpose: In support of establishing the Northeast Infrastructure Accelerator and designing an infrastructure investment model for states and regions to understand the savings associated with adopting a resilient water infrastructure

Grantee: Elton John AIDS Foundation, Inc. Location: New York, New York Amount: \$250,000 Purpose: In general support of its mission to beat HIV/AIDS through grant-making, advocacy, and communications programs

Grantee: Environmental Defense Fund Location: Washington, D.C. Amount: \$396,390 Purpose: In support of developing a mechanism that leverages supply chain demand for more efficient freshwater allocation, use and transfer across multiple sectors and users, especially poor or vulnerable populations in Mexico and the United States

Grantee: Environmental Grantmakers Association Location: New York, New York Amount: \$35,000 Purpose: In general support of its mission to work with members and partners to promote effective environmental philanthropy by sharing knowledge, fostering debate, cultivating leadership, facilitating collaboration, and catalyzing action

Grantee: Femmes Africa Solidarite Location: Geneva 11, Switzerland Amount: \$200,000 Purpose: In support of an advocacy action plan to foster the implementation of the African Union's gender commitments for the 2015 Year of the Woman initiative

Grantee: Food and Agriculture Organization Location: Rome, Italy Amount: \$649,298 Purpose: In support of providing technical assistance to the African Union in the development of policies and strategies for country-specific plans to reduce post-harvest food loss

Grantee: Foundation Center Location: New York, New York Amount: \$500,000 Purpose: Toward the costs of the Foundation Center 2020 Investment Plan, an effort to build the future of philanthropy by undertaking a series of enterprise level data and technology projects while creating a new generation of products and services for the field

Grantee: Foundation Center Location: New York, New York Amount: \$300,000 Purpose: In general support of its mission to strengthen the social sector by advancing knowledge about philanthropy in the U.S. and around the world

Grantee: Foundation for Louisiana Location: Baton Rouge, Louisiana Amount: \$315,000 Purpose: Toward the costs of a project to ensure the sustainability of the Louisiana Delta by applying the Resilience by Design methodology to a collaborative planning process with coastal communities

Grantee: Freshwater Trust Location: Portland, Oregon Amount: \$350,000 Purpose: Toward the costs of developing a water use budget and allocation mechanism that informs recommendations on how to guide equitable resource allocations of freshwater across multiple sectors of demand, especially poor or vulnerable populations in California

Grantee: Friends of the British Council Location: Washington, D.C. Amount: \$500,000 Purpose: In support of a project by the British Council to train and place high potential but disadvantaged youth in the Business Processing Outsourcing sector in Ghana, in particular the Accra BPO Center

Grantee: FSG Location: Boston, Massachusetts Amount: \$200,000 Purpose: Toward the costs of its Shared Value Initiative, including creating two case studies based on the Foundation's work that exemplify shared value and the impact that can be achieved through cross-sectoral partnerships

Grantee: FSG Location: Boston, Massachusetts Amount: \$600,000 Purpose: Toward the costs of the 100,000 Opportunities Initiative, an employer-led coalition committed to creating employment pathways for young people in the U.S.

Grantee: FSG Location: Boston, Massachusetts Amount: \$250,000 Purpose: In support of conducting a study to identify which demand driven training models have the strongest potential for scale and the best outcomes for connecting high potential but disadvantaged youth to digital jobs

Grantee: Fund for the City of New York Location: New York, New York Amount: \$244,000 Purpose: For use by its project, Zakti, toward the costs of implementing a prize that will yield solutions for the Foundation's Smart Power for Rural Development initiative, and to conduct research and produce a public report about the effectiveness of applying open innovation and prize challenge methodologies to large-scale problems, such as energy poverty and nutrition, experienced by poor and vulnerable people

Grantee: Fundación Jumex Arte Contemporáneo Location: Ecatepec, Mexico Amount: \$63,200 Purpose: In support of conducting outreach and selecting Latin American artists as candidates for one-month residencies at The Rockefeller Foundation's Bellagio Center in Italy

Grantee: Fuzu Location: Helsinki, Finland Amount: \$250,000 Purpose: Toward the costs of scaling up a job matching platform to connect high potential but disadvantaged youth in Kenya to digital jobs

Grantee: Georgetown University Location: Washington, D.C. Amount: \$200,000 Purpose: For use by its Georgetown Climate Center in support of legal and policy assistance for the National Disaster Resilience Competition based in part on lessons learned from Rebuild by Design

Grantee: Gilder Lehrman Institute of American History Location: New York, New York Amount: \$1,461,000 Purpose: In support of an initiative to provide subsidized tickets to the Broadway show "Hamilton" for underprivileged high school students from New York City public schools and to create and distribute accompanying educational materials that integrate theatrical performance and the study of American history Grantee: The Global Development Incubator Location: Washington, D.C. Amount: \$220,000 Purpose: For use by its Initiative for Smallholder Finance in support of exploring the feasibility of an alternative, technology-driven financing mechanism to provide low-cost supply chain financing as an incentive for meeting environmental, labor and safety standards

Grantee: Global Feedback Limited Location: London, United Kingdom Amount: \$501,040 Purpose: Toward the costs of organizing city-based events to raise awareness about the problem of food waste and to present supply chain research, promising solutions, and best practices in food waste reduction

Grantee: Global Health Strategies Location: New York, New York Amount: \$399,611 Purpose: In support of conducting communications and influence activities to advance Universal Health Coverage globally Grantee: Global Health Strategies Location: New York, New York Amount: \$84,996 Purpose: In support of conducting communications and influence activities to advance Universal Health Coverage globally

Grantee: Global Knowledge Initiative Location: Washington, D.C. Amount: \$150,048 Purpose: In support of testing, refining, and launching the Assessing Innovation Potential Toolkit for use in the social sector

Grantee: Global Knowledge Initiative Location: Washington, D.C. Amount: \$279,992 Purpose: In support of promoting the use of scanning insights to strengthen social sector decision making

Grantee: Global Minimum Location: Cambridge, Massachusetts Amount: \$50,000 Purpose: In general support of its mission to foster a generation of young innovators and leaders who tackle challenges affecting their communities through critical thinking and hands on learning

Grantee: Global Partnerships Location: Seattle, Washington Amount: \$3,000,000 Purpose: As a Program-Related Investment to support the expansion of social enterprises, microfinance institutions and other non-bank finance institutions lending to social enterprises and cooperatives that work with base of the pyramid populations in Latin America and Sub-Saharan Africa

Grantee: Global Strategy Group, LLC Location: New York, New York Amount: \$1,000,000 Purpose: In support of conducting an education and advocacy campaign around Bus Rapid Transit in Chicago and New York City

Grantee: GlobalAgRisk, Inc. Location: Lexington, Kentucky Amount: \$700,000 Purpose: In support of designing a Financial Disaster Risk Management solution to support disaster recovery lending via Microfinance Investment Vehicles and Microfinance Networks Grantee: Guardian News and Media Ltd Location: London, United Kingdom Amount: \$151,850 Purpose: In support of generating and sharing insights from diverse, global journalists and editors around social and environmental themes and issues that may impact poor and vulnerable people in years that lie ahead

Grantee: GuideStar USA, Inc. Location: Williamsburg, Virginia Amount: \$90,000 Purpose: In general support of its mission to revolutionize philanthropy and nonprofit practice by providing information that advances transparency in the philanthropic sector, enables users to make better decisions, and encourages charitable giving

Grantee: Milumbe Haimbe Location: Kabulonga, Zambia Amount: \$30,000 Purpose: In support of a Bellagio Creative Arts Fellowship, to pursue a new, in-depth visual arts project and build connections with a global interdisciplinary community of residents in a two-month stay at The Rockefeller Foundation Bellagio Center, Italy and to receive post-residency publicity through the creation and dissemination of an artist publication Grantee: Harambee Youth Employment Accelerator Location: Johannesburg, South Africa Amount: \$3,000,000 Purpose: In support of scaling a demand-driven model for training high potential but disadvantaged youth, and placing them in digital jobs in the retail, business process outsourcing and financial services sectors in South Africa

Grantee: Harvard University Location: Cambridge, Massachusetts Amount: \$125,000 Purpose: For use by its Global Health Institute in collaboration with the London School of Hygiene and Tropical Medicine in support of holding a convening and producing a report to examine weaknesses in the global health system exposed by the Ebola epidemic in an effort to improve global responses to future health crises

Grantee: Harvard University Location: Cambridge, Massachusetts Amount: \$299,297 Purpose: For use by its School of Public Health in support of developing, testing and deepening the conceptualization of Resilient Health Systems in West Africa in the wake of the Ebola crisis Grantee: Harvard University Location: Cambridge, Massachusetts Amount: \$3,911,050 Purpose: For use by its Center for the Environment in support of activities to launch a new field of "Planetary Health" in order to yield better solutions to health challenges in the 21st century

Grantee: Harvard University Location: Cambridge, Massachusetts Amount: \$3,911,050 Purpose: For use by its Center for the Environment in support of activities to launch a new field of "Planetary Health" in order to yield better solutions to health challenges in the 21st century

Grantee: Harvard University Location: Cambridge, Massachusetts Amount: \$100,000 Purpose: For use by its Ministerial Leadership in Health initiative, within the School of Public Health and the Kennedy School of Government, in support of highlighting Universal Health Coverage as a central focus of the 2016 annual Ministerial Roundtable meetings Grantee: Hattaway Communications, Inc. Location: Washington, D.C. Amount: \$350,000 Purpose: In support of developing and implementing a communications strategy to catalyze innovation and innovation capacity building in the social sector to improve the lives of poor and vulnerable people around the world

Grantee: HR&A Advisors Location: New York, New York Amount: \$2,350,000 Purpose: In support of developing a curriculum and providing technical assistance to build the capacity of eligible applicants to develop resilience projects and programs as part of the National Disaster Resilience Competition

Grantee: HR&A Advisors Location: New York, New York Amount: \$469,000 Purpose: In support of Resilience Academies for the Resilience AmeriCorps VISTAs program, as well as the development of an updated online curriculum for The Resilience Age website

Grantee: IDEO LP

Location: Palo Alto, California Amount: \$819,100 Purpose: In support of creating and running a "Bootcamp" to help city leaders apply design thinking in order to transform once dormant civic spaces into thriving neighborhood assets that benefit local communities, especially poor and vulnerable people

Grantee: IDEO.org Location: San Francisco, California Amount: \$1,005,931 Purpose: In support of the fourth iteration of the Amplify Challenge – an ideas competition that will solicit innovative approaches for building resilience to climate change in urban slum communities across the Sahel and Southeast Asia

Grantee: IDEO.org Location: San Francisco, California Amount: \$640,000 Purpose: In support of developing and prototyping a strategy to build innovation capacity in organizations that serve poor and vulnerable populations, including Rockefeller Foundation grantees and partners

Grantee: Ideas42 Location: New York, New York Amount: \$250,000 Purpose: In support of executing a "behavior change" themed month at The Rockefeller Foundation Bellagio Center, Italy, July 2016 and collecting and disseminating resulting knowledge assets

Grantee: Ideas42 Location: New York, New York Amount: \$170,000 Purpose: In support of identifying behaviorally-informed, innovative interventions and contextual risks to improve strategy development and adaptive planning for maximum social impact

Grantee: Impact Investment Shujog Limited Location: Singapore Amount: \$350,000 Purpose: Toward the costs of the development and launch of the Women's Livelihood Bond, a replicable social mission bond designed to raise capital to promote economic inclusion and resilience for poor and vulnerable women in South and Southeast Asia

Grantee: impactXdesign, LLC Location: Washington, D.C. Amount: \$170,000 Purpose: In support of a comprehensive study on the role of personal health technologies in advancing health for the urban working poor

Grantee: impactXdesign, LLC Location: Washington, D.C. Amount: \$170,000 Purpose: In support of using crowd intelligence to test hypotheses, surface innovations, and engage diverse voices in order to generate solutions for social impact networks

Grantee: Incandescent, LLC Location: New York, New York Amount: \$3,988,000 Purpose: In support of developing strategies to test impact hiring solutions that improve and create employment opportunities for disadvantaged youth in the United States

Grantee: Independent Sector Location: Washington, D.C. Amount: \$75,000 Purpose: In general support of its mission to advance the common good by leading, strengthening and mobilizing the nonprofit community Grantee: Indian Grameen Services Location: Kolkata, West Bengal, India Amount: \$32,234 Purpose: Toward the costs of launching two pilot mini-grids to serve households and businesses in rural Bihar using direct current-based technology

Grantee: Indiana University Location: Indianapolis, Indiana Amount: \$53,965 Purpose: For use by its Richard M. Fairbanks School of Public Health in support of documenting the Ministry of Health, Rwanda's Universal Health Coverage reforms

Grantee: Initiative for a Competitive Inner City Location: Roxbury, Massachusetts Amount: \$175,000 Purpose: In support of surfacing new learnings on urban food resilience in order to identify best practices in food system efficiency and resilience, and develop a set of recommendations for city leaders

Grantee: Innovate-Educate

Location: Santa Fe, New Mexico Amount: \$200,000 Purpose: In support of its 2015 Close It Summit and #YouthHire initiative, which seeks to connect disadvantaged youth in Albuquerque, New Mexico to employment and training opportunities

Grantee: Innovative Finance Foundation Location: Geneva, Switzerland Amount: \$550,000 Purpose: In support of the creation and launch of UNITLIFE, a new global innovative financing mechanism to fight chronic malnutrition using revenue from micro-levies on natural resources, with an initial focus on Africa

Grantee: Institute for Social and Environmental Transition-International Location: Boulder, Colorado Amount: \$249,728 Purpose: In support of implementing innovative rebuilding approaches in areas most devastated by the Gorkha earthquake by using key levers such as remittance flows to enable communities to realize a lasting resilience dividend

Grantee: The Institute for Transformative Technologies, Inc. Location: Oakland, California

Amount: \$3,000,000

Purpose: In support of developing and deploying a pipeline of high-potential technology innovations to address social and environmental problems facing poor and vulnerable people in South Asia and sub-Saharan Africa

Grantee: Institute of Chartered Accountants in England and Wales Location: London, United Kingdom Amount: 75,000 Purpose: For use by its project, the Natural Capital Coalition, in support of strengthening the natural capital community by standardizing a framework for businesses to measure and value their direct and indirect impacts and dependencies on natural resources

Grantee: Institute of Chartered Accountants in England and Wales Location: London, United Kingdom Amount: \$700,000 Purpose: For use by its project, the Natural Capital Coalition, in support of strengthening the natural capital community by standardizing a framework for businesses to measure and value their direct and indirect impacts and dependencies on natural resources

Grantee: Institute of International Education Location: New York, New York Amount: \$1,653,691

Purpose: In support of administering several activities and programs at The Rockefeller Foundation Bellagio Center, Italy: the semi-annual competitions for Bellagio residents, the Bellagio Travel and Learning Fund, and outreach activities

Grantee: Intellecap Advisory Services Private Limited Location: Andhra Pradesh, India Amount: \$160,000 Purpose: In support of producing research products that will enhance the strategic knowledge base of the international development community on topics related to poverty reduction in the Global South

Grantee: InterAction Location: Washington, D.C. Amount: \$75,210 Purpose: In support of outreach activities to enable global social sector leaders and their organizations to make effective use of the Residency and Conference programs at The Rockefeller Foundation Bellagio Center, thereby developing social sector leadership and catalyzing more effective action towards social impact

Grantee: International Civil Society Centre Location: Berlin, Germany Amount: \$300,000 Purpose: Toward the costs of launching an inaugural global horizon scanning network of international NGOs

Grantee: International Institute for Environment and Development Location: London, United Kingdom Amount: \$50,000 Purpose: Toward the costs of organizing the "Tenth International Conference on Community-Based Adaptation: Enhancing Urban Community Resilience," to be held in Dhaka, Bangladesh, April 2016

Grantee: International Union for Conservation of Nature – United States Location: Washington, D.C. Amount: \$394,272 Purpose: In support of developing a business model for a mechanism to foster investment in watershed services, in order to reduce competition for freshwater and benefit local people and landscapes in Africa.

Grantee: Emily Jacir Location: Brooklyn, New York Amount: \$30,000 Purpose: In support of a Bellagio Creative Arts Fellowship, to pursue a new, in-depth visual arts project and build connections with a global interdisciplinary community of residents in a two-month stay at The Rockefeller Foundation Bellagio Center, Italy and to receive post-residency publicity through the creation and dissemination of an artist publication Grantee: Jazz at Lincoln Center Location: New York, New York Amount: \$1,000,000 Purpose: Toward the costs of expanding its "Jazz for Young People: The Resilient Cities Tour" in New York City and scaling the program to additional cities globally in an effort to inform students about jazz and its musical, historical and cultural impact on building resilient communities

Grantee: Khoj International Artists Association Location: New Delhi, India Amount: \$62,495 Purpose: In support of conducting outreach and selecting Asian artists for one-month residencies at The Rockefeller Foundation Bellagio Center, Italy

Grantee: Knack.it Corp. Location: San Francisco, California Amount: \$1,000,000 Purpose: In support of a project to demonstrate innovative job-matching technology and connect disadvantaged youth to jobs in the United States, South Africa, and India Grantee: Kounkuey Design Initiative Location: Los Angeles, California Amount: \$50,000 Purpose: In general support of its mission to use participatory planning and design to help impoverished communities envision and implement lasting change

Grantee: KPMG East Africa Location: Port Louis, Mauritius Amount: \$18,765,000 Purpose: In support of mobilizing global and regional operational functions for the Global Resilience Partnership in order to achieve its objectives of surfacing locally driven, high-impact innovative solutions to empower people in the Sahel, Horn of Africa, South and Southeast Asia to increase their resilience

Grantee: Kyne Communications Location: New York, New York Amount: \$250,000 Purpose: In support of a convening on public health communication in the 21st Century to be held at The Rockefeller Foundation Bellagio Center, Italy, October 2015

Grantee: Suzanne Lacy Location Marina del Rey, California Amount: \$30,000

Purpose: In support of a Bellagio Creative Arts Fellowship, to pursue a new, in-depth visual arts project and build connections with a global interdisciplinary community of residents in a two-month stay at The Rockefeller Foundation Bellagio Center, Italy and to receive post-residency publicity through the creation and dissemination of an artist publication

Grantee: Last Mile Health Location: Boston, Massachusetts Amount: \$904,876 Purpose: Toward the costs of collaborating with the Liberian government to develop a national strategic plan for a community health workforce as an integral part of their efforts to build resilience within the country's health system

Grantee: LeadersUp Location: Seattle, Washington Amount: \$200,000 Purpose: Toward the costs of its "The Future at Work: Building a Competitive Economy" initiative, an effort to expand employer talent pipelines in Los Angeles and Chicago to include more disadvantaged young people

Grantee: Livity Africa Location: Cape Town, South Africa Amount: \$350,000

Purpose: Toward the costs of scaling up its Digify training program and launching "Digify Bytes" to train high potential but disadvantaged youth in South Africa in digital publishing and marketing skills and link them to jobs in the growing digital publishing sector in South Africa

Grantee: London School of Economics and Political Science Location: London, United Kingdom Amount: \$893,348 Purpose: For use by its International Growth Centre toward the costs of collaborating with the government of Sierra Leone to develop a national strategic plan for a community health workforce as an integral part of their efforts to build resilience within the country's health system in the wake of the Ebola crisis

Grantee: Management Sciences for Health Location: Medford, Massachusetts Amount: \$149,218 Purpose: In support of establishing an international collaborative to promote the institutionalization of Universal Health Coverage within the global health agenda in the post-2015 development agenda

Grantee: Massachusetts Institute of Technology Location: Cambridge, Massachusetts Amount: \$250,000 Purpose: For use by its Sloan School of Management's Initiative on the Digital Economy, in support of running an Inclusive Innovation Competition, designed to uncover innovations that can improve economic opportunities for low-income workers

Grantee: Mathematica Policy Research Location: Princeton, New Jersey Amount: \$300,000 Purpose: For use by its Center for International Policy and Program Evaluation in support of producing two case studies and conducting a final evaluation of the Foundation's Transforming Health Systems initiative

Grantee: Matter Solutions Ltd. Location: London, United Kingdom Amount: \$373,908 Purpose: In support of convening a high-profile workshop in order to accelerate the ability of the social sector to utilize innovative tools that strengthen social impact

Grantee: Mayor's Fund to Advance New York City Location: New York, New York Amount: \$1,200,000 Purpose: Toward the costs of planning and evaluating the City of New York's "Health Access for All" program, a demonstration project to test the provision of health care access to low-income adults who are ineligible for public health insurance

Grantee: McKinsey and Company Africa (Pty) Ltd Location: Sandton, South Africa Amount: \$550,000 Purpose: Toward the costs of designing the Financial Inclusion Funding Facility, an effort to spur financial inclusion across Africa, by coordinating investments and technical assistance by commercial institutions, philanthropic organizations, governments and development aid agencies

Grantee: Mercy Corps Location: Portland, Oregon Amount: \$300,000 Purpose: For use by its Indonesia office toward the costs of organizing a final learning event in 2016 that will enable partners to collectively reflect on learnings from the Asian Cities Climate Change Resilience Network (ACCCRN) initiative, strengthen the network, and celebrate its achievements while highlighting new directions for the Foundation's resilience work.

Grantee: Miami City Ballet Location: Miami Beach, Florida Amount: \$50,000 Purpose: Toward the costs of producing a newly reimagined production of "George Balanchine's A Midsummer Night's Dream" as the cornerstone production of its 30th Anniversary Season

Grantee: Millennial Trains Project Location: Washington, D.C. Amount: \$100,000 Purpose: Toward the costs of integrating themes of resilience and inclusive economies into its 2016 crosscountry, rail journeys through the use of storytelling, mentorship, site visits and roundtable discussions

Grantee: Mission Hub Location: San Francisco, California Amount: \$30,000 Purpose: Toward the costs of developing and delivering programming for the Social Capital Markets Conference 2015, specifically around the conference's theme of "Financial Inclusion"

Grantee: Municipal Art Society of New York Location: New York, New York Amount: \$25,000 Purpose: Toward the costs of awarding its 2015 Jacqueline Kennedy Onassis Medal Grantee: Municipal Art Society of New York Location: New York, New York Amount: \$650,000 Purpose: In support of coordinating the award competition for The Rockefeller Foundation-sponsored 2016 Jane Jacobs Medal to be presented at Habitat III in Quito, Ecuador and other complementary public programs

Grantee: Museum of Contemporary African Diasporan Arts Location: Brooklyn, New York Amount: \$101,550 Purpose: In support of bringing arts programming to Brooklyn's public housing communities through its Public Exchange Series

Grantee: National Alliance of Media Arts Centers, Inc. Location: Oakland, California Amount: \$232,000 Purpose: In support of launching HatchLabs, a series of workshops to activate and support issue-focused cohorts of cross-sector organizations and artists to build storytelling capacity among groups of highperforming nonprofit organizations Grantee: National Committee for Responsive Philanthropy Location: Washington, D.C. Amount: \$150,000 Purpose: In general support of its mission to promote philanthropy that serves the public good, is responsive to people and communities with the least wealth and opportunity, and is held accountable to the highest standards of integrity and openness

Grantee: Nature Conservancy Location: Arlington, Virginia Amount: \$399,460 Purpose: In support of developing a mechanism to enable the reallocation of water rights for the benefit of freshwater ecosystems and river-dependent communities in the Americas

Grantee: Nature Conservancy Location: Arlington, Virginia Amount: \$400,000 Purpose: In support of developing the Community Water Trust concept for the benefit of freshwater ecosystems and river-dependent communities in Texas and Chile

Grantee: Nesta Location: London, United Kingdom Amount: \$200,000

Purpose: Toward the costs of developing an online learning program in partnership with The Open University, which will serve to build the skills of development practitioners to innovate solutions that address the needs of poor and vulnerable people

Grantee: The New School Location: New York, New York Amount: \$25,000 Purpose: In support of producing an online publication of the proceedings of the symposium on "The École Libre and its Legacy" to be held in Paris, France, October 2016

Grantee: New Venture Fund Location: Washington, D.C. Amount: \$150,000 Purpose: For use by its R3ADY Asia-Pacific project toward the costs of an effort to help the tourism economy in Phuket, Thailand respond to disasters and build resilience

Grantee: New Venture Fund Location: Washington, D.C. Amount: \$300,000 Purpose: For use by its Colorado River Sustainability Campaign toward the costs of developing three coordinated projects to advance sustainable water management in the Lower Colorado River Basin

Grantee: New World Symphony Location: Miami Beach, Florida Amount: \$250,000 Purpose: Toward the costs of continuing its "New World Connect" program, a sustainable, virtual music education community for middle and high school students

Grantee: New York City Ballet Location: New York, New York Amount: \$65,000 Purpose: In support of its free IDNYC membership program that provides New Yorkers of diverse backgrounds with access to the full range of New York City Ballet's programming

Grantee: New York Public Radio Location: New York, New York Amount: \$400,000 Purpose: Toward the costs of radio programming and complementary online materials focused on resilience, both in the greater New York area and nationally, and providing ongoing training to other public radio stations on how to report stories with a resilience framework Grantee: New York Times Company Location: New York, New York Amount: \$25,000 Purpose: Toward the costs of its 2nd annual "Food for Tomorrow" conference, to be held October 2015

Grantee: New York Times Company Location: New York, New York Amount: \$1,000,000 Purpose: Toward the costs of its annual Cities of Tomorrow conference series, in order to elevate the discussion regarding the crucial need for resilient and inclusive cities

Grantee: New York University Location: New York, New York Amount: \$1,400,000 Purpose: For use by the Institute of Knowledge in support of its Resilient Cities by Design project, which will partner with members of the 100 Resilient Cities network to orchestrate processes and competitions based on the Rebuild by Design model Grantee: Nonprofit Finance Fund Location: New York, New York Amount: \$100,000 Purpose: In support of a collaboration with the Federal Reserve Bank of San Francisco to publish and disseminate a book exploring outcomes-based funding as a way of maximizing limited resources to promote a more inclusive and resilient society

Grantee: Overseas Development Institute Location: London, United Kingdom Amount: \$250,000 Purpose: In support of producing research products that will enhance the knowledge base related to resilience thought and action for a global audience

Grantee: Pamiga Finance Location: Paris, France Amount: \$1,500,000 Purpose: As a Program-Related Investment to support the general expansion of microfinance institutions and other non-bank finance institutions lending to base of the pyramid populations in rural Africa, by facilitating microloans financing access to solar energy and water as well as female entrepreneurs in rural Africa

Grantee: Pennsylvania State University

Location: University Park, Pennsylvania Amount: \$167,676 Purpose: For use by its Department of Anthropology and Center for Human Evolution and Diversity in support of providing technological support to students participating in the "Finding Your Roots: Using Personalized Genetics and Genealogy Approach to Foster Interest and Participation in the Health Sciences in Middle School-aged Youth" summer camps

Grantee: PolicyLink Location: Oakland, California Amount: \$75,000 Purpose: In support of the 2015 Equity Summit that will bring together over 2,500 leaders, advocates and young people from across the U.S. to strengthen, expand and diversify the equity movement, to be held in Los Angeles, October 2015

Grantee: Practical Action Location: Rugby, Warwickshire, United Kingdom Amount: \$225,000 Purpose: Toward the costs of a collaborative research project with Women in Informal Employment: Globalizing and Organizing to identify key barriers and opportunities for poor or vulnerable workers to use technology innovations for greater economic inclusion Grantee: Premise Data Corporation Location: San Francisco, California Amount: \$400,000 Purpose: In support of generating data-driven insights that assist in rapidly testing hypotheses and/or intervention components and surfacing real-time, targeted emerging opportunities and risks in the external context that can be factored into strategic planning for greater social impact.

Grantee: PRI Association Location: London, United Kingdom Amount: \$399,840 Purpose: Toward the costs of promoting the systematic and transparent incorporation of environmental, social and governance factors into credit ratings in order to develop a more economically efficient and socially sustainable system

Grantee: ProjectArt Location: New York, New York Amount: \$25,000 Purpose: In support of expanding its free after-school arts programming to at-risk inner city youth in four New York City public library branches for the 2015-2016 school year Grantee: Public Health Foundation of India Location: Haryana, India Amount: \$100,796 Purpose: In support of mobilizing thought leadership in India on the development and finalization of the United Nations Sustainable Development Goals for health

Grantee: Publisez, Inc. Location: Brooklyn, New York Amount: \$447,500 Purpose: In support of communications efforts for the financing mechanisms supported by The Rockefeller Foundation's innovative finance "Zero Gap" portfolio to increase the likelihood of market adoption by raising awareness among key stakeholders about how innovative finance can be harnessed to drive private sector capital toward achieving critical social and environmental outcomes

Grantee: Purpose Global LLC Location: New York, New York Amount: \$222,500 Purpose: In support of research and the creation of research tools that enable the identification of opportunities to benefit poor and vulnerable people via the mobilization of public and private enterprises

Grantee: PYXERA Global Inc.

Location: Washington, D.C. Amount: \$6,000,000 Purpose: In support of reducing post-harvest food loss and improving the lives of smallholder farmers and other vulnerable people in the Nigerian tomato value chain

Grantee: Redstone Strategy Group Location: Boulder, Colorado Amount: \$297,040 Purpose: In support of producing a signature publication and supplementary materials that document and communicate key lessons from The Rockefeller Foundation's influence management and monitoring approach with additional influence research to inform and benefit the field of philanthropy

Grantee: re: focus partners, LLC Location: La Jolla, California Amount: \$800,000 Purpose: In support of developing a new financial instrument to raise capital for resilient infrastructure projects in vulnerable communities in the U.S.

Grantee: Renewable Energy and Energy Efficiency Partnership Location: Vienna, Austria Amount: \$392,894 Purpose: In support of a project to produce a series of knowledge publications and facilitate related roundtables to disseminate best practices and insights based on Smart Power Rural Development's work in India on implementing mini-grids in rural communities and using the mini-grid model to spur global economic development through energy access

Grantee: Research Foundation of the City University of New York Location: New York, New York Amount: \$3,500,000 Purpose: For use by its Institute for State and Local Governance in support of continuing its Equality Indicators project in New York City with additional focus on improving disparities in health and justice, and of expanding the framework to five other cities across the country through either technical or implementation assistance

Grantee: Research Foundation of the City University of New York Location: New York, New York Amount: \$400,000 Purpose: For use by its Institute for State and Local Governance toward the costs of refining and disseminating a series of indicators measuring equality in New York City

Grantee: Resolve Location: Washington, D.C. Amount: \$230,000 Purpose: For use by its Water Funder Initiative toward the costs of developing four to five priority initiatives that are part of a broader solution set for water crises impacting communities and freshwater ecosystems across the U.S. West

Grantee: Results for Development Location: Washington, D.C. Amount: \$399,775 Purpose: In support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations

Grantee: RF Binder Partners Location: New York, New York Amount: \$1,000,000 Purpose: Toward the costs of a series of in-person and online discussions featuring leaders in business, the arts, politics, sciences, humanities, and philanthropy centered on sharing world-changing ideas, raising challenging issues and inspiring thought to action across the globe

Grantee: Right Management Inc. Location: Milwaukee, Wisconsin Amount: \$310,000 Purpose: In support of a project to test the potential of a staffing agency model for providing employment to disadvantaged young people in the U.S.

Grantee: Rockefeller Foundation Donations Location: United States Amount: \$1,700,000 Purpose: To facilitate Rockefeller Foundation donations to charitable organizations through its Matching Gift Program and other similar programs, as well as membership contributions to philanthropic sector organizations

Grantee: Rockefeller Philanthropy Advisors Location: New York, New York Amount: \$250,000 Purpose: For use by its USArtPartners toward the costs of its mission to build social cohesion and address community challenges by way of art

Grantee: Rockefeller Philanthropy Advisors Location: New York, New York Amount: \$300,000 Purpose: For use by its Fund for Shared Insight toward the costs of its efforts to improve philanthropy by increasing openness in foundations and capturing and sharing cross-cutting learning across foundations, grantees and their beneficiaries

Grantee: Rockefeller Philanthropy Advisors Location: New York, New York Amount: \$500,000 Purpose: For use by its Infrastructure to Support Inclusive Hiring toward the costs of an effort to work collaboratively with human resource practitioners and local, state and national partners to advance inclusive hiring practices in the U.S. for those facing the greatest barriers to employment

Organization: Rockefeller Philanthropy Advisors Location: New York, New York Amount: \$35,000,000 Purpose: For use by 100 Resilient Cities toward the costs of its global mission to build cities' capacity to maintain and recover critical functions in the face of shocks and stresses

Grantee: Royal Institute of International Affairs Location: London, United Kingdom Amount: \$1,000,000 Purpose: For use by its Centre on Global Health Security in support of planning activities to establish a West African Disease Surveillance Network in the wake of the Ebola crisis

Grantee: Royal Institute of International Affairs Location: London, United Kingdom Amount: \$360,070 Purpose: For use by its Centre on Global Health Security in support of the planning process for the development of a West African Disease Surveillance Network

Grantee: Royal Institute of International Affairs Location: London, United Kingdom Amount: \$150,469 Purpose: For use by its newly created Universal Health Coverage (UHC) Policy Forum toward the costs of providing strategic political advocacy advice on UHC and positioning UHC within the post-2015 development agenda

Grantee: RTI International Location: Research Triangle Park, North Carolina Amount: \$350,000 Purpose: In support of monitoring and learning activities related to the Foundation's YieldWise initiative and its grantees and partners, in order to benefit the field of agriculture at large and more specifically small-holder farmer households

Grantee: Sal Forest Co. Ltd. Location: Bangkok, Thailand Amount: \$80,000 Purpose: In support of research to develop a case study for promoting financial incentives to encourage organic farming in Thailand in order to improve the livelihoods and economic returns of smallholder farmers

Grantee: Sambodhi Research and Communications Private Limited Location: Uttar Pradesh, India Amount: \$460,000 Purpose: In support of a project to conduct an impact evaluation of the Foundation's Smart Power for Rural Development (SPRD) initiative in India and assess the extent to which the initiative is positively impacting the lives of people and spurring economic growth in rural communities in Bihar and Uttar Pradesh

Grantee: Samhita Social Ventures Private Limited Location: Mumbai, India Amount: \$253,058 Purpose: In support of a project to develop guidelines for implementing India's new Corporate Social Responsibility Mandate through building collaborative platforms to address strategic social and development challenges and testing the feasibility for such platforms in the energy access and rural enterprise promotion sector

Grantee: Shack/Slum Dwellers International Location: Cape Town, South Africa Amount: \$200,000 Purpose: In support of a project to further advance its learning, monitoring and evaluation system and to present and promote work that demonstrates inclusive economies and resilience in an urban context at Habitat III, the UN Conference on Housing and Sustainable Urban Development, to be held in Quito, Ecuador, October 2016

Grantee: Shakti Sustainable Energy Foundation Location: New Delhi, India Amount: \$1,047,013 Purpose: in support of informing strong policy outcomes and providing policy, regulatory and utility planning solutions to accelerate energy access through the Smart Power model, which creates decentralized renewable energy power plants in India and provides accelerated energy access for both home lighting and productive uses to rural consumers who currently do not have access to an effective national grid Grantee: Shellcatch, Inc. Location: San Francisco, California Amount: \$75,000 Purpose: In support of scaling a system for tracing the authenticity of seafood origins and species in order to improve the commercial viability of small-scale fishers in Chile and Mexico

Grantee: Small Business Majority Foundation, Inc. Location: Sausalito, California Amount: \$30,000 Purpose: In support of the Opportunity Youth and Business Champions project, designed to engage Chicago's small business community to create greater employment opportunities for poor or vulnerable youth

Grantee: Smart Power for Rural Development India Foundation
Location: New Delhi, India
Amount: \$2,502,750
Purpose: In support of establishing the Smart Power for Rural Development India Foundation, to launch
decentralized renewable energy power plants in India and provide accelerated energy access for both home
lighting and productive uses to rural consumers who currently do not have access to an effective national grid

Grantee: Social Progress Imperative, Inc. Location: Washington, D.C. Amount: \$200,000 Purpose: In support of bringing together local, cross-sector leaders to develop a framework for measuring and advancing social progress in five U.S. cities

Grantee: Social Science Research Council Location: Brooklyn, New York Amount: \$1,000,000 Purpose: Toward the costs of bringing to scale its Scholarly Borderlands initiative in order to shape the ways in which social science is conducted so that it has long-term effects on the generation, public dissemination, and value of research

Grantee: Solutions Journalism Network Location: New York, New York Amount: \$500,000 Purpose: In support of creating a platform for aggregating social-impact driven reporting on social and environmental challenges and making it accessible to university professors and students, the philanthropic and social sectors, and the general public

Grantee: Spark Program Location: Chicago, Illinois Amount: \$100,000 Purpose: In general support of its mission to provide life changing apprenticeships to underserved communities nationwide in order to increase the likelihood that low-income middle school students will succeed in high school and beyond

Organization: Stanford University Location: Stanford, California Amount: \$400,000 Purpose: For use by its Natural Capital Project in support of developing a global science and technology platform to mainstream accounting for natural capital into policies and markets affecting human wellbeing

Organization: Stanford University Location: Stanford, California Amount: \$25,000 Purpose: For use by the Stanford Social Innovation Review toward the costs of organizing the 10th Annual Nonprofit Management Institute conference, to be held at Stanford University, September 2015

Grantee: StoryCorps Location: Brooklyn, New York Amount: \$50,000 Purpose: In support of "The Great Thanksgiving Listen," a project and supporting toolkit that will enable students of all backgrounds to record and preserve an interview with a grandparent or elder on the weekend after Thanksgiving

Grantee: Sun Valley Institute for Resilience Location: Ketchum, Idaho Amount: \$250,000 Purpose: For use by the Sun Valley Institute for Resilience in general support of its mission

Grantee: Sustainability Accounting Standards Board Location: San Francisco, California Amount: \$1,000,000 Purpose: In support of developing and disseminating accounting standards focused on the social, environmental and governance performance of public companies in the United States in an effort to help investors compare performance and drive capital to improved sustainability outcomes

Grantee: Sustainable Fisheries Partnership Location: Honolulu, Hawaii Amount: \$200,000 Purpose: Toward the costs of a project to determine the viability of a new Fisheries Improvement Project model for benefitting small-scale fisheries in Indonesia and globally Grantee: Sustainable Fisheries Partnership Location: Honolulu, Hawaii Amount: \$2,200,000 Purpose: in support of activities designed to transition the Asian blue swimming crab fisheries toward sustainable, responsible production by scaling the Fisheries Improvement Project model for benefitting smallscale fisheries in Indonesia and globally

Grantee: SustainBiz Location: Washington, D.C. Amount: \$100,000 Purpose: In support of synthesizing knowledge of institutions and actions currently undertaken and envisioned to quantify and internalize the value of ecosystems in public and private investment practice

Grantee: Synergos Institute Location: New York, New York Amount: \$200,000 Purpose: In general support of its mission to mobilize resources and bridge social and economic divides to reduce poverty and increase equity around the world Grantee: Taedoki B.V. Location: Amsterdam, Netherlands Amount: \$233,131 Purpose: In support of the research and analysis of green infrastructure value chains which may impact the resilience value of projects

Grantee: Taru Leading Edge Private Limited Location: Ahmedabad, India Amount: \$163,570 Purpose: In support of a project to develop a framework for assessing levels of risk associated with launching smart power mini-grids in rural India and identifying mitigation measures for monitoring their installation

Grantee: Technology and Action for Rural Advancement Location: New Delhi, India Amount: \$866,964 Purpose: in support of a project to provide community engagement and other preparation services to launch decentralized renewable energy power plants in India and provide accelerated energy access for both home lighting and productive uses to rural consumers who currently do not have access to an effective national grid

Grantee: Technology and Action for Rural Advancement Location: New Delhi, India

Amount: \$588,500

Purpose: In support of a project to launch decentralized renewable energy power plants in India and provide accelerated energy access for both home lighting and productive uses to rural consumers who currently do not have access to an effective national grid

Grantee: TechnoServe Location: Washington, D.C. Amount: \$1,483,266 Purpose: In support of a project to reduce post-harvest food loss and improve the lives of smallholder farmers and other vulnerable people in the mango value chain in Kenya

Grantee: TechSoup Global Location: San Francisco, California Amount: \$450,000 Purpose: For use by NGOsource in support of ongoing operations and a project to add to the repository of equivalency determinations conducted in the past by several leading foundations

Grantee: Thammasat University Location: Bangkok, Thailand

Amount: \$149,991

Purpose: for use by its Social Innovation Lab at the School of Global Studies in support of a series of roundtables and workshops culminating in a high-level event that will seek to advance the conversation around strategic philanthropy while celebrating The Rockefeller Foundation's 100 years in Thailand

Grantee: Thomson Reuters Foundation Location: London, United Kingdom Amount: \$150,000 Purpose: Toward the costs of a implementing and disseminating a poll ranking the best and worst places for women to work across the G20 countries.

Grantee: TransFair USA Location: Oakland, California Amount: \$2,200,000 Purpose: Toward the costs of activities designed to develop a market for responsible seafood by scaling fair trade principles to other seafood commodities

Grantee: Treatment Action Campaign Location: Cape Town, South Africa Amount: \$150,100 Purpose: In support of generating policy briefs and analyses in order to implement Universal Health Coverage in South Africa as part of the country's efforts to shape the post-2015 development agenda

Grantee: Trust for Conservation Innovation Location: Oakland, California Amount: \$450,000 Purpose: For use by its project, Private Capital for Public Good, toward the costs of researching and developing a replicable, multi-stakeholder Wildfire Resilience Impact Bond designed to fund forest restoration in the western United States

Grantee: Tusk Strategies Location: New York, New York Amount: \$1,352,500 Purpose: In support of documenting the Foundation's approach to strategy development to share with the philanthropic field, along with a synthesis of lessons from both this work as well as the experiences of the Foundation's partners, grantees and peers

Grantee: Tusk Strategies Location: New York, New York Amount: \$1,500,000 Purpose: In support of developing and executing a high-influence, high-impact convening of global leaders on the theme of resilience at The Rockefeller Foundation Bellagio Center, Italy

Grantee: United Nations Convention to Combat Desertification Location: Bonn, Germany Amount: \$440,000 Purpose: For use by its Global Mechanism in support of developing and operationalizing the Impact Investment Fund for Land Degradation Neutrality, an effort to promote the restoration and sustainable and productive use of degraded land around the world

Grantee: United Nations Economic Commission for Africa Location: Addis Ababa, Ethiopia Amount: \$250,860 Purpose: Toward the costs of implementing policy support for building inclusive economies in Africa using the African Social Development Index (ASDI) in ten countries in Sub-Saharan Africa

Grantee: United Nations Environment Programme Location: Paris, France Amount: \$135,608 Purpose: For use by its Division of Technology, Industry and Economics in support of creating a background paper on "Urban Ecology and Resilience" for the Habitat III global convening to be held in Quito, Ecuador, October 2016

Grantee: United Nations Human Settlements Programme Location: Nairobi, Kenya Amount: \$175,000 Purpose: For use by the UN Habitat City Resilience Profiling Programme in support of strengthening advocacy and raising awareness around resilience, urban crises, and cities most at risk, and to support the launch of the Global Alliance for Urban Crises in the run-up to the World Humanitarian Summit to be held in Istanbul, May 2016

Grantee: United Nations Human Settlements Programme Location: Nairobi, Kenya Amount: \$200,000 Purpose: in support of preparations by its "Urban Ecology and Resilience" policy unit for the 2016 Habitat III convening to be held in Quito, Ecuador, October 2016

Grantee: United States Artists Location: Chicago, Illinois Amount: \$117,070 Purpose: In support of organizing two annual Artists Assemblies and identifying potential artists for the residential fellowship program at The Rockefeller Foundation Bellagio Center

Grantee: United States Conference of Mayors Location: Washington, D.C. Amount: \$150,000 Purpose: In support of its Cities of Opportunity Task Force, to work with U.S. mayors and other influential leaders to address equity and economic opportunity in American cities

Grantee: United States Fund for UNICEF Location: New York, New York Amount: \$220,415 Purpose: In support of developing resilience thinking for rebuilding health systems in West Africa and elsewhere in sub-Saharan Africa in the wake of the Ebola crisis

Organization: Unitus Impact Partners Location: San Francisco, California Amount: \$2,000,000 Purpose: As a Program-Related Investment to support improving the livelihoods of the working poor by capitalizing a venture capital fund that invests in small- to medium-sized social enterprises in Southeast Asia and India, focusing on supply chain, distribution, general business services and other industries that reduce waste and catalyze increased income levels and job creation amongst the working poor

Grantee: University of California, Santa Cruz Location: Santa Cruz, California Amount: \$74,999 Purpose: In support of developing measurement approaches and indicators for inclusive economies that are holistic and additive to the field

Organization: University of Colorado, Denver Location: Aurora, Colorado Amount: \$250,000 Purpose: For use by its Buechner Institute for Governance to establish an Intermountain Infrastructure Exchange through a collaborative effort of the intermountain state governors from Arizona Colorado, and Utah

Grantee: University of Illinois Location: Champaign, Illinois Amount: \$100,000 Purpose: Toward the costs of the First International Congress for Postharvest Loss Prevention to be held in Rome, Italy, October 2015 Grantee: University of Oxford Location: Oxford, United Kingdom Amount: \$244,876 Purpose: For use by its Oxford Internet Institute in support of researching the viability of a micro-levy on data to fund solutions to critical social challenges

Grantee: University of Pennsylvania Location: Philadelphia, Pennsylvania Amount: \$257,902 Purpose: For use by its Wharton School's Social Impact Initiative toward the costs of a convening of high-level leaders from international finance, development, philanthropy and academia on the topic of catalyzing innovation in finance to address the world's most critical problems, to be held at The Rockefeller Foundation Bellagio Center, Italy, April 2015

Grantee: University of Rwanda Location: Kicukiro, Rwanda Amount: \$78,144 Purpose: for use by its College of Medicine and Health Sciences, School of Public Health in support of the Center of Excellence for Health System Strengthening's activities to promote long-term sustainability and support of Rwanda's progress towards Universal Health Coverage Organization: University of Toronto Location: Toronto, Canada Amount: \$125,000 Purpose: For use by its Martin Prosperity Institute at the Rotman School of Management toward the costs of advancing the reach and application of its Global Solution Networks program and of conducting new research on the role of philanthropy in orchestrating resilient networks

Organization: Urban Institute Location: Washington, D.C. Amount: \$450,000 Purpose: In support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations

Grantee: Urban Institute Location: Washington, D.C. Amount: \$150,000 Purpose: In support of conducting a baseline assessment and evaluation of progress toward impact of the U.S. Department of Housing and Development's National Disaster Resilience Competition and the Foundation's Resilience Academies Grantee: Vibrant Data Location: San Francisco, California Amount: \$100,000 Purpose: In support of identifying early signals of dynamism and emerging patterns around social impact issues

Grantee: The Virgin Foundation Location: United Kingdom Amount: \$500,000 Purpose: Toward the costs of launching the Universal Access to Renewable Energy initiative in Rwanda and Kenya to work with a range of partners to scale decentralized renewable energy solutions to accelerate energy access

Grantee: West Coast Infrastructure Exchange Location: Portland, Oregon Amount: \$100,000 Purpose: In support of training a cadre of public sector decision makers in California, Oregon, and Washington on the benefits of aggregating water infrastructure projects and the use of public-private partnerships in addressing water infrastructure needs

Grantee: WETA

Location: Arlington, Virginia Amount: \$500,000 Purpose: For use by its PBS NewsHour in support of broadcast and web reporting focused on sudden shocks and what it takes to recover from them as a more cohesive, resilient community, and in general support of its mission to produce and broadcast programs of intellectual integrity and cultural merit that recognize viewers' and listeners' intelligence, curiosity and interest in the world around them

Grantee: Wildlife Conservation Society Location: Bronx, New York Amount: \$800,000 Purpose: Toward the costs of activities to launch a new field of "Planetary Health" in order to yield better solutions to health challenges in the 21st century

Grantee: Wildlife Conservation Society Location: Bronx, New York Amount: \$1,177,000 Purpose: In support of activities to support a new field of "Planetary Health" in order to yield better solutions to health challenges in the 21st century

Grantee: Windward Fund Location: Washington, D.C. Amount: \$800,000

Purpose: In support of its project, Resilience Measurement Community of Practice, to bring together leading resilience measurement experts and M&E practitioners to advance the practice of resilience measurement and build the evidence base for investments in resilience

Grantee: Women in the World Media Location: New York, New York Amount: \$200,000 Purpose: Toward the costs of curating and executing the inaugural India Women in the World Summit to be held in New Delhi, November 2015

Organization: Workforce Development Corporation Location: New York, New York Amount: \$29,970 Purpose: In support of the Employer Ambassador for Youth Program, in partnership with the New York City Department of Small Business Services, designed to engage New York City's small business community to create greater employment opportunities for poor or vulnerable youth

Organization: Work Life Partnership Location: Denver, Colorado Amount: \$75,000 Purpose: In support of providing a comprehensive suite of post-employment support services to newly-hired, young workers in the U.S. facing barriers to retention and performance

Grantee: World Affairs Council of Northern California Location: San Francisco, California Amount: \$150,000 Purpose: Toward the costs of its Global Philanthropy Forum, which brings together foundation leaders, individual donors, social investors, and agents of change to learn more about opportunities for international philanthropy

Grantee: World Affairs Council of Northern California Location: San Francisco, California Amount: \$152,138 Purpose: For use by its project, the Global Philanthropy Forum, in support of building its capacity to advance strategic philanthropy in Africa

Grantee: World Bank Location: Washington, D.C. Amount: \$530,000 Purpose: In support of exploring preliminary options for the institutional, financial, and operational design of a regional risk financing facility in South and Southeast Asia Grantee: World Economic Forum Location: Geneva, Switzerland Amount: \$1,125,000 Purpose: Toward the costs of bringing the benefit of innovative solutions to today's most pressing global challenges through its Long Term Investing, Infrastructure and Development, Employment, Skills and Human Capital, and Food Security and Agriculture programs

Grantee: World Food Programme Location: Rome, Italy Amount: \$804,030 Purpose: in support of scaling its Agricultural Market Access + Zero Food Loss initiative to Tanzania and to align post-harvest training and technologies with existing value chains

Grantee: World Resources Institute Location: Washington, D.C. Amount: \$392,200 Purpose: In support of developing a sustainable and equitable approach to a water rights allocation and trading scheme in order to reduce freshwater competition among agricultural, municipal, industrial and energy users in China Grantee: World Resources Institute Location: Washington, D.C. Amount: \$399,751 Purpose: In support of developing a sustainable and equitable approach to a water rights allocation and trading scheme in order to reduce freshwater competition among agricultural, municipal, industrial and energy users in Ningxia, China

Grantee: Worldwide Initiatives for Grantmaker Support, Inc. Location: Sao Paulo, Brazil Amount: \$160,000 Purpose: In general support of its mission to nurture information exchange about strategic philanthropy between philanthropic actors in the global south

Grantee: Young Women's Leadership Network Inc. Location: New York, New York Amount: \$25,000 Purpose: Toward the costs of the 2015-2016 school year activities of The Young Women's Leadership Schools, a network of all-girls public secondary schools serving underserved girls and their families in New York City

2015 Summary of Financial Statements The Rockefeller Foundation Annual Report

The Rockefeller Foundation condensed financial statements for 2015. All amounts are in thousands.

Statements of Financial Position as of December 31, 2015 and 2014.

VIEW 2015-990-PF

| ASSETS | 2015 | 2014 |
|--|-----------------|--------------------|
| Cash, cash equivalents, and other current assets | \$9,083 | \$10,648 |
| Investments | \$4,097,748 | \$4,168,333 |
| Other long term assets | <u>\$54,338</u> | <u>\$58,718</u> |
| Total Assets | \$4,161,169 | <u>\$4,237,699</u> |
| LIABILITIES AND NET ASSETS | | |
| Accounts payable and accrued expenses | \$8,851 | \$8,772 |
| Grants payable | \$69,569 | \$39,132 |
| Other liabilities | <u>\$92,791</u> | <u>\$50,542</u> |

| Total liabilities | \$171,211 | \$98,446 |
|----------------------------------|--------------------|--------------------|
| Unrestricted Net Assets | <u>\$3,989,958</u> | <u>\$4,139,253</u> |
| Total liabilities and Net Assets | \$4,161,169 | <u>\$4,237,699</u> |

Statements of Activities at December 31, 2015 and 2014.

| REALIZED INVESTMENT INCOME | 2015 | 2014 |
|---|------------------|-------------------|
| Realized investment income | \$176,178 | \$400,842 |
| Investment expense | <u>(\$14,075</u> | <u>(\$14,028)</u> |
| NET REALIZED INVESTMENT INCOME | \$162,103 | <u>\$386,814</u> |
| EXPENSES | | |
| Grants and direct charitable activities | \$195,999 | \$114,883 |
| Program costs | \$23,207 | \$22,216 |
| Operations | \$19,822 | \$18,026 |
| Taxes | \$2,227 | <u>\$8,165</u> |
| Total Expenses | \$241,255 | \$163,290 |

| Net realized investment income (deficiency) excess over expenses | (\$79,152) | \$223,524 |
|--|----------------------|---------------------|
| Unrealized (depreciation) | (\$61,196) | (\$58,736) |
| Pension and post-retirement benefit adjustments | (<u>\$8,947</u>) | (<u>\$12,559</u>) |
| Change in Net Assets | (<u>\$149,295</u>) | <u>\$152,229</u> |