





#### JUDITH RODIN

President of The Rockefeller Foundation

### INNOVATION FOR THE NEXT 100 YEARS

In a world of constant change, a Centennial is a rare and tremendous milestone. In 2013, The Rockefeller Foundation marked ours with both reflection and celebration, under the banner of our Centennial theme, "Innovation for the Next 100 Years."

Over the course of the year, we held convenings on issues important to our future in places meaningful to our past. To pay tribute to, and better understand, our rich history, we commissioned a series of books and an interactive website of stories, photos, memos and journal entries from our archives. And we launched a refreshed strategy model that we believe best positions The Rockefeller Foundation to fulfill its mission to "promote the well-being of humanity" for a new century. As part of this refresh, we defined our dual goals—to build resilience and promote inclusive economies—and re-imagined our four focus areas: Advance Health, Revalue Ecosystems, Secure Livelihoods, and Transform Cities.

Against this backdrop, the 2013 Centennial Annual Report focuses on the innovations that made our first century—and our Centennial year—so remarkable: from the launch of the field of public health in the early 20th century to the launch of 100 Resilient Cities in 2013. All of the stories highlighted reflect an innovation in product, partnership or process. Some are already showing impact today—for example, the Asian Cities Climate Change Resilience Network's work with Asian cities to build resilience to climate change—while others, such as our new initiative Digital Jobs Africa, are in earlier stages. But they all have innovation at their heart and the potential for great transformations.

With the Centennial year now in our rear-view mirror, we have not hit the brakes; rather we have accelerated our pace to find and fund the best new ideas, expanded and deepened our networks for innovation, and re-animated our culture of innovation across our global office locations in New York, Nairobi, Bangkok, and Bellagio.

And so we invite you to look back, and then forward, through the lens of our 2013 Centennial Annual Report. You'll find a timeline for the year that was, information on the Strategic Goals that guide all of our work, and inspiring stories of the work in our four Focus Areas. In particular, I hope you'll take the time to read over the lists of our grantees, staff and board members; they are the true heroes of this work, and I'm so grateful to them, and to everyone who will make our second century as effective and as innovative as our first. It is an honor to be leading the Foundation as we launch our second hundred years.

Sincerely,

Judoth Rodin



STRATEGIC GOALS



# MEET THE CHIEF RESILIENCE OFFICERS



Patrick Otellini (San Francisco, US)

After serving as San Francisco's first "earthquake czar" – in a city with a 67 percent chance of facing a major earthquake within the next 25 years—Patrick Otellini's portfolio was broadened to encompass all resilience building efforts, and making him the world's first CRO.



Christine Morris (Norfolk, US)

A former executive at the Hampton Roads Community Foundation, Christine Morris is poised to take Norfolk's efforts to build resilience to the next level by initiating interdisciplinary teamwork and spearheading a project for flood protection—especially in light of looming threats of sea level rise and flood risk.



Oscar Santiago Uribe Rocha (Medellín, Colombia)

Before being named as Medellin's first Chief Resilience Officer, Oscar Santiago spent half his life—beginning in 1997 with an exchange study program—traveling between Colombia and South Africa, serving as a conduit for ideas and innovations between the two countries. In the course of this work, he met and learned about resilience from leaders like Nelson Mandela and Archbishop Desmond Tutu



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#### STRATEGIC GOALS



An early leader in the study and practice of resilience, The Rockefeller Foundation has committed more than a half-billion dollars to help cities and communities of all kinds build their economic, social, and climate resilience. These investments include work and pre- and post-Sandy New York, post-Katrina New Orleans, rapidly growing Asian cities, and agricultural innovations in African countries.

To move this work forward, the Foundation launched 100 Resilient Cities, dedicated to helping 100 cities become more resilient to the crises that are a growing part of the 21st century. Each selected city will receive funding to hire a leader to serve in a new, innovative position: a Chief Resilience Officer, or CRO—a top-level manager, reporting to the mayor, tasked with building and leading a resilience strategy for his or her city. Click the left arrow to meet some of the very first CROs in history.



Given the challenges and opportunities of our rapidly globalizing, disruptive, and complex world, The Rockefeller Foundation works to advance inclusive economies that expand opportunities for more broadly-shared prosperity, especially for those facing the greatest barriers to improving their well-being.

To that end, The Rockefeller Foundation has been an early pioneer in the movement for innovative finance as a critical tool for leveraging private capital for public good and creating more inclusive economies. The Foundation funded nearly \$50 million to build the impact investing field and develop the evidence-base for program-related investments. In 2013, innovative finance experienced a groundswell of engagement from governments, nonprofits and private enterprise stakeholders. Click the right arrow to see some of the major milestones from the year.



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# JANUARY—NEW SURVEY SHOWS IMPACT INVESTING GAINING STEAM

JP Morgan and the Global Impact Investing Network (GIIN) release a report "Perspectives on Progress" on the promising nature of impact investments. The survey of 99 managers of impact funds revealed that investors planned to commit an estimated \$9 billion in impact investments in 2013, a \$1 billion increase from 2012.



FOCUS AREAS



SECURE LIVELIHOODS

ADVANCE HEALTH

REVALUE ECOSYSTEMS



Nearly three-fourths of the world's population is expected to live in cities by 2050. This rapid urbanization brings opportunities but also new threats to health and economic well-being, and, with many cities located in fragile ecosystems, puts more people at risk of climate change impacts and other shocks and stresses.

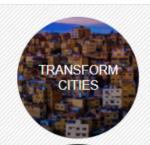
The Rockefeller Foundation takes a systemic approach to tackling issues that influence cities, including climate change, economic opportunity, social cohesion, sustainable infrastructure, and equitable transportation, to ensure that cities continue to be places of enormous opportunity and growth. Click below to learn about our partnership with the Brookings Institution to help metropolitan areas in the United States innovate solutions to the pressing problems they face, and see the breadth of work in the Transform Cities focus area.



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**FOCUS AREAS** 



SECURE LIVELIHOODS

> ADVANCE HEALTH

REVALUE ECOSYSTEMS Over the last several years, prompted by the 2008 financial crisis and political gridlock at the national level, many local governments have created coalitions of business leaders, civil society members, and urban planners to spark job creation and catalyze long-term economic growth.

The Brookings-Rockefeller Project on State and Metropolitan Innovation, which marked its third year in 2013, is working to help states and metropolitan regions, including Chicago, the Pacific Northwest, Northeast Ohio, and Colorado, lead on innovative solutions to build a new economy. In June 2013, with support from the Rockefeller Foundation, The Brookings Institution's Bruce Katz and Jennifer Bradley published *The Metropolitan Revolution* highlighting many examples of some of the most promising metropolitan-led transformations around the country. Watch this video to learn more about the "metropolitan revolution" taking place in the United States today.











TRANSFORM CITIES



ADVANCE HEALTH

REVALUE ECOSYSTEMS



People's livelihoods are threatened by demographic shifts and economic stresses, from rapid migration from rural areas to urban centers, a growing youth bulge in many regions, and an aging working population, all of which contribute to significant unemployment and underemployment around the world.

The Rockefeller Foundation promotes new approaches to economic, development and management goals to foster more inclusive markets through which prosperity can be more widely and equitably shared. Click below to learn more about Digital Jobs Africa—a nearly \$100 million initiative launched in 2013 to catalyze employment opportunities for African youth—and see the breadth of work in the Secure Livelihoods focus area.





**FOCUS AREAS** 







REVALUE ECOSYSTEMS

## DIGITAL JOBS AFRICA

It's called the "youth bulge"—by 2050, Africa will have a larger working age population than India and China combined. This will be a challenge if job creation doesn't keep pace: the economics and social consequences could negatively impact an entire generation. But by leveraging trends like the massive growth of the information communications technology (ICT) sector—and innovation in how stakeholders work together—The Rockefeller Foundation sees an opportunity for a better future.

To achieve this impact, in May 2013, The Rockefeller Foundation launched Digital Jobs Africa, a seven-year, \$100 million effort to improve a million lives by connecting high-potential youth in Egypt, Ghana, Kenya, Morocco, Nigeria, and South Africa to sustainable digital employment opportunities and skills training. To reach this ambitious goal, The Rockefeller Foundation is working to bring together a variety of stakeholders and partners, from socially-conscious outsourcing service providers, skills trainers, African and multinational businesses, and governments.



















## SERVICE PROVIDERS: DIGITAL DIVIDE DATA

Lori Silverstein had a successful, 15 year career at a business processing outsourcing (BPO) firm in Kenya. But after becoming curious about why the company where she worked was losing deals to another service provider in Cambodia, she saw the opportunity presented by "impact sourcing"—an arm of the business processing outsourcing field through which companies intentionally hire firms located in low-income or otherwise disenfranchised areas to do work like database management or data transcription.

Lori saw the opportunity to join the growing impact sourcing movement by becoming chief sales officer at Digital Divide Data, a nonprofit organization that provides data processing, advanced analysis, and content services to clients such as Harvard University, Stanford University, and Ancestry.com. With offices across Cambodia, Laos, and Kenya, the organization's 1,000 workers also receive education subsidies, enabling them to earn an income while developing their professional skills.





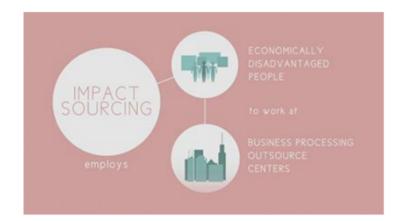












# SKILLS TRAINING PROVIDERS: THE IMPACT SOURCING ACADEMY

The growth of the ICT sector in Africa has created a new wave of educational opportunities for young people seeking employment. The Impact Sourcing Academy, launched in Johannesburg, trains unemployed youth to take advantage of jobs available in the growing South African call center industry and business process services sector. As of 2013, 977 unemployed youth have been trained, with 627 already placed among 22 different employers.

















# AFRICA-BASED COMPANIES AND MULTINATIONALS

"Impact sourcing" is already becoming a boon to corporations that serve as the primary buyers of outsourcing services. The consulting firm Deloitte used the practice in South Africa to hire previously unemployed workers, discovered a sustainable model for sourcing new talent from disadvantaged backgrounds, and achieved greater diversity and lower costs.















# **GOVERNMENT**

Governments also have a part to play: For example, The Rockefeller Foundation supported Ghana's government in its ongoing creation of an ICT "park"—a collection of world-class facilities to attract technology firms, including BPO vendors, in an ongoing effort to create new digital jobs for Ghanaian youth.







TRANSFORM CITIES

SECURE LIVELIHOODS



REVALUE ECOSYSTEMS



Individual and collective health are jeopardized by an array of challenges, including food insecurity and poor nutrition, infectious and non-communicable diseases, and, in many developing countries, enormous out-of-pocket medical costs that force poor and vulnerable populations into financial ruin.

The Rockefeller Foundation supports innovative strategies that incentivize individuals, communities, and governments to create the conditions that contribute to healthy societies. Click below for one example of our work in 2013, the Joint Learning Network for Universal Health Coverage, and see the breadth of work in the Advance Health focus area.







FOCUS AREAS

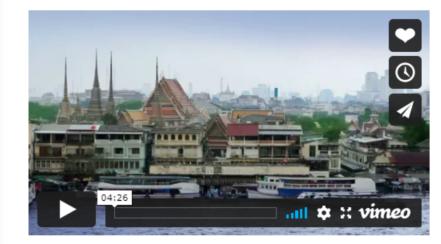


SECURE LIVELIHOODS



REVALUE ECOSYSTEMS

#### TO SOLVE COUNTRY-SPECIFIC HEALTH PROBLEMS



In 2009, country experts and leaders in global health came together to discuss new opportunities for collaboration and exchange for countries looking to achieve universal health coverage (UHC), which provides basic health services without financial hardship. The Joint Learning Network (JLN) was born from these conversations, and with early leadership and key support from The Rockefeller Foundation, today more than a dozen countries are sharing ideas and best practices.

The real innovation behind the JLN is that unlike most other networks that are run or at least are heavily influenced by a donor agency, the JLN is steered by the member countries who define the JLN agenda and perform most of the work themselves. In this video, learn how this approach has brought together practitioners from Ghana, Vietnam, Nigeria, and other member countries to implement health accreditation programs that evaluate a health care institution's systems, processes, and performance.





TRANSFORM CITIES

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ADVANCE HEALTH





Human use and transformation of natural ecosystems is rapidly exceeding our planet's capacity to sustain the ecological conditions and services people need to survive and thrive.

The Rockefeller Foundation pursues robust cross-sector approaches and market-based solutions that account for the significant, yet often overlooked, value of ecosystems in development decisions and harnesses them as an asset for smart development, economic and social progress, and long-term resilience. For one example, click below to see how the city of Surat, India, is working with the Foundation's Asian Cities Climate Change Resilience Network to mitigate the negative effects of climate change—and see the breadth of work in the Revalue Ecosystems focus area.







SECURE LIVELIHOODS

> ADVANCE HEALTH



## SURAT'S CLIMATE CHANGE RESILIENCE JOURNEY

The city of Surat is the most flood-prone city in the Indian state of Gujarat. In 2006, rains were so intense that floodwaters caused \$4.5 million in damage and affected 3.5 million people.

But things are changing. Since joining The Rockefeller Foundation's Asian Cities Climate Change Resilience Network (ACCCRN) in 2008 and 100 Resilient Cities in 2013, the city has worked to develop an innovative strategy that equips them to better prepare for—and bounce back from—future floods. Click below to learn about how Surat is becoming a more resilient city.



**EARLY FLOOD WARNING** 



COOL ROOFS



**URBAN HEALTH** 



**ENGAGING STAKEHOLDERS** 







TRANSFORM CITIES

SECURE LIVELIHOODS

ADVANCE HEALTH





# EARLY FLOOD WARNING SYSTEM

One of the most pressing concerns Surat addressed in its resilience strategy addressed was how to protect residents, many of whom are very poor, in the path of the dam's overflow. With ACCCRN's help, Surat formed the Surat Climate Change Trust, a group composed of stakeholders from across the city's business and civic life to design and implement an end-to-end early warning system. The system draws from hydrological modeling on an almost real-time basis and communicates potential risks to vulnerable communities. Now, residents in these communities receive notice at least four days before floodwaters come, giving them enough time to protect their property and evacuate if necessary. The new modeling information will also help the city better plan for building future homes.













SECURE LIVELIHOODS

ADVANCE HEALTH





# COOL ROOFS

Floods aren't the only climate-related risk that the people of Surat face: as in many places around the world, extreme heat has become a looming threat, negatively affecting workforce safety and productivity, as well as general public health. Surat is working to develop low-cost methods for managing this challenge, including a Cool Roof Project that uses simple technologies like thermatile, Chinese mosaic, and broken earthen pots to increase insulation and ventilation, bringing down both temperatures and household costs associated with electricity and water.







**FOCUS AREAS** 

TRANSFORM CITIES

SECURE LIVELIHOODS

ADVANCE HEALTH





# **URBAN HEALTH**

ACCCRN also helped the Surat Municipal Corporation access SMS-enabled near real-time health data, enabling the city's health department to anticipate and prevent the spread of potential disease outbreaks. A new climate and urban health research center, the first of its kind in the region, is conducting cutting edge research on climate and health issues, which will help inform more effective health services in the face of climate change.









SECURE LIVELIHOODS

ADVANCE HEALTH





# **ENGAGING STAKEHOLDERS**

Surat's government has taken real steps to reorganize itself around resilience strategies. The City has dedicated part of its budget to resilience-related activities and involved decision-makers at the highest levels. In March, just before monsoon season begins, Surat's major stakeholders gather with other district collectors, personnel from the three state irrigation departments, private industry players, academics, and officials from the Central Water Commission to consider essential questions: What has changed in the past year? What new farming operations or factory facilities have come online? What new factors might affect the flow of water into the dam and along the river's route? They are then able to change approaches, if needed, to prepare for the season to come.

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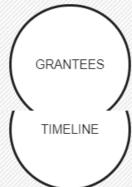






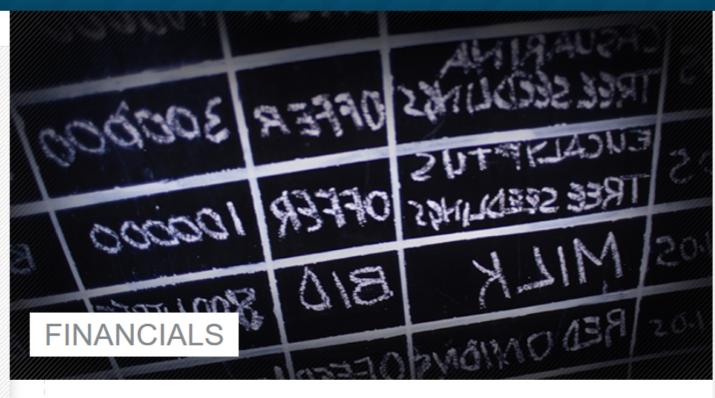


TIMELINE





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# FISCAL STEWARDSHIP

THE ROCKEFELLER FOUNDATION CONDENSED FINANCIAL STATEMENTS FOR 2013

Statement of Financial Position as of December 31. Amounts in millions. Numbers are rounded.

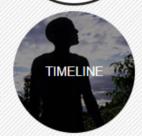
ASSETS	2012	2013
Cash, cash equivalents and other current assets	13	15
Investments	3,636	4,042
Other long term assets	47	64
Total Assets	3,696	4,121
LIABILITIES AND NET ASSETS		
Accounts payable and accrued expenses	9	9
Grants payable	51	74
Debt outstanding	19	17
Other liabilities	28	34
Total liabilities	107	134
Unrestricted Net Assets	3,589	3,987
Total liabilities and Net Assets	3,696	4,121

Statement of Activities as of December 31. Amounts in millions. Numbers are rounded.

REALIZED INVESTMENT INCOME	2012	2013
Realized investment income	297	202
Investment expense	(14)	(12)
Net realized investment income	283	190
EXPENSES		
Grants and direct charitable activities	130	156
Program costs	27	31
Operations	22	17
Taxes	5	4
Total expenses	184	208
Net realized investment income over expenses	99	(18)
Unrealized appreciation (depreciation) on investments	89	401
Pension and post-retirement benefit adjustments	3	15
Change in Net Assets	191	398









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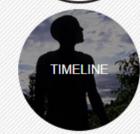


2013 was a year of exciting forward motion toward fulfilling each of The Rockefeller Foundation's focus areas and initiatives. Explore the timeline below to learn more about some of those achievements that stood out over the year, including the launch of two \$100 million initiatives and a series of Centennial events that celebrated the beginnings—and bright future—of American philanthropy.











NYS 2100 COMMISSION

Recommendations to Improve the Strength and Resilience of the Empire State's Infrastructure



JANUARY 11, 2013

NYS2100 COMMISSION RELEASES RESILIENCE RECOMMENDATIONS FOR NEW YORK STATE

The NYS2100 Commission, co-chaired by The Rockefeller Foundation President Judith Rodin, releases its report containing recommendations for the state's transportation, land use, energy, insurance practices, and infrastructure finance sectors. Created in November 2012 by New York Governor Andrew Cuomo in the aftermath of Superstorm Sandy, the Commission was tasked with finding ways to improve the resilience of the state's infrastructure in the face of natural disasters and other shocks.

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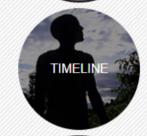














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### GLOBAL HEALTH SUMMIT DREAMS THE FUTURE OF HEALTH

The Rockefeller Foundation kicks off its 2013 Centennial celebration in Beijing with the Global Health Summit, "Dreaming the Future of Health for the Next 100 Years." The Summit brought together 112 prominent global leaders from government, nongovernmental organizations, academia, civil society, and business to discuss the question, "How will we enable the growth and development of healthy societies over the next 100 years?"















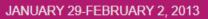


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# THE ROCKEFELLER FOUNDATION HONORS PARTNERSHIP WITH THAILAND

Rockefeller Foundation Board Chair David Rockefeller, Jr. speaks at the Prince Mahidol Awards Conference in Bangkok, Thailand, about the Mekong Basin Disease Surveillance Network, an initiative which works to address the rapid emergence of new infectious diseases with pandemic potential and mitigate the impact of disease outbreaks. He also celebrated the long partnership between The Rockefeller Foundation and the people of Thailand.





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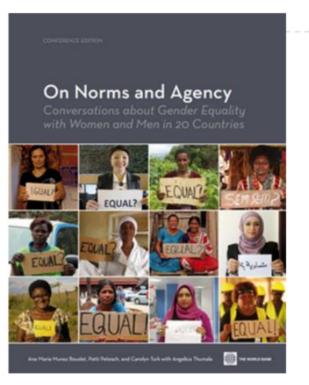






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**GRANTEES** 



MARCH 8, 2013

# RELEASE OF GROUNDBREAKING REPORT ON GENDER NORMS

The Rockefeller Foundation marks International Women's Day with an event co-hosted by the World Bank celebrating the release of *On Norms and Agency: Conversations about Gender Equality with Women and Men* in 20 Countries, funded by the Foundation. The report represents the largest qualitative data set ever collected on the topic of gender norms and their role in advancing—and hindering—development.



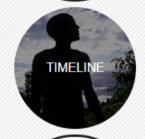
















### IMPACT INVESTING GROWS IN AFRICA

At the Africa Impact Investing Forum, supported by The Rockefeller Foundation and the Tony Elumelu Foundation, the Impact Economy Innovations Fund launches. The fund provided grant capital for entrepreneurial projects that create jobs in underserved sectors. It also supported proposals geared toward enabling capital solutions, fostering entrepreneurial ecosystems, and promoting the infrastructure for the impact investing industry.

















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# ROCKEFELLER FOUNDATION ANNOUNCES SUPPORT FOR BUS RAPID TRANSIT IN FIVE US CITIES

The Rockefeller Foundation announces a \$1.2 million grant supporting local efforts to establish Bus Rapid Transit (BRT) systems in New York City, Boston, Chicago, Nashville, and Pittsburgh. BRT delivers the permanence, speed, and reliability of rail systems, along with the flexibility of bus systems, for a fraction of the cost of rail. BRT also has the double benefit of providing residents in underserved communities access to economic centers, while bringing new sources of revenue and economic development to these areas.

APRIL 10, 2013

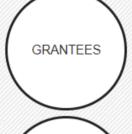












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# LAUNCH OF INITIATIVE TO CREATE DIGITAL JOBS FOR YOUTH IN AFRICA

At the World Economic Forum meeting in Cape Town, South Africa, Judith Rodin announces Digital Jobs Africa, a \$100 million initiative that aims to impact the lives of one million people across six African countries over the course of seven years. The initiative leverages the growing information communications technology sector to create jobs for high-potential yet disadvantaged youth, providing sustainable incomes and benefiting communities and business alike.







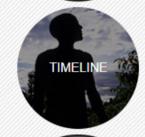


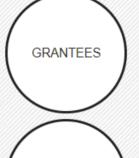


MAY 9, 2013









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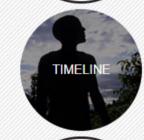
### A CENTENNIAL ANNOUNCEMENT FOR MORE RESILIENT CITIES

The Rockefeller Foundation marks its 100th anniversary with the launch of the 100 Resilient Cities Centennial Challenge, a \$100 million commitment to helping cities around the world become more resilient to the physical, social and economic challenges that are a growing part of the 21st century. In addition, New York City Mayor Michael Bloomberg proclaimed May 14th as Rockefeller Foundation Day. Buildings in Nairobi and Bangkok, as well as the Empire State Building in New York, lit up in honor of the centennial.











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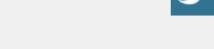


JUNE 18, 2013

# CENTENNIAL INNOVATION CHALLENGE ANNOUNCES WINNERS

The Rockefeller Foundation announces 10 winners of the 2013 Centennial Innovation Challenge, a competition calling for new innovations and ideas to transform the lives of billions working in informal economies across the globe. People submitted more than 2,260 ideas from 124 countries. Winning innovations included a SMS technology that enables access to microinsurance, a mobile platform that enables smallholder farmers to connect to markets, and improved access to health care for informal workers.



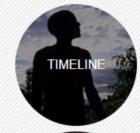
















JUNE 30, 2013

#### LEVERAGING GOVERNMENT FUNDING FOR COASTAL RESILIENCE

Rockefeller Foundation President Judith Rodin and Shaun Donovan, then-Secretary of the U.S. Department of Housing and Urban Development announce a regional design competition, Rebuild by Design, to develop ideas capable of dramatically improving the physical, ecological, and economic resilience of coastal areas hit hard by Superstorm Sandy. The Foundation's \$3.5 million in funding leveraged nearly a billion in federal funds, and marked a new way of using federal money for post-disaster rebuilding.



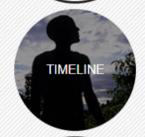














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#### REALIZING THE POTENTIAL OF AGRICULTURE IN AFRICA

In Abuja, Nigeria, The Rockefeller Foundation hosts a summit, "Realizing the Potential of African Agriculture: Catalytic Innovations for Growth." This gathering brought together presidents, prime ministers, and ministers of agriculture and finance to identify specific ways to strengthen African agricultural markets to benefit economies and smallholder farms.

JULY 8-9, 2013

















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### TRANSFORMING CITIES AT THE BELLAGIO CENTER

In Bellagio, Italy, "The Future of Transforming Cities" brought together leading figures from governments, civil society, and the private sector to debate, analyze, and make recommendations for the micro-scenarios and trends facing the world's cities over the next 15 years. This was the first in a series of summits dedicated to The Rockefeller Foundation's focus areas.

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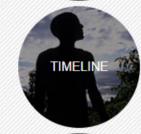


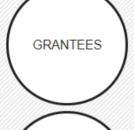


AUGUST 27-30, 2013

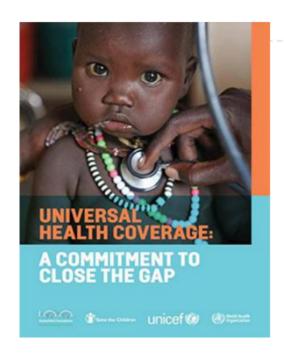
**ABOUT** 







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SEPTEMBER 12, 2013

## COLLABORATIVE REPORT HIGHLIGHTS UNIVERSAL HEALTH COVERAGE

A collaborative report, released by The Rockefeller Foundation, Save the Children, UNICEF, and WHO, "Universal Health Coverage: A Commitment to Close the Gap", identifies UHC as a priority for fighting inequity in health care access and delivery.











ABOUT







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## THE ROCKEFELLER FOUNDATION CELEBRATES AMERICAN PHILANTHROPY

To mark The Rockefeller Foundation's first-ever grant, given to the American Red Cross in 1913, the Foundation hosts "A Celebration of American Philanthropy" at the Red Cross Building in Washington, D.C. Throughout the day, leaders from philanthropy discussed the big risks and big bets their organizations are taking, as well as opportunities for high impact. At the event, Sir Elton John received The Rockefeller Foundation's 2013 Lifetime Achievement Award for the work of the Elton John AIDS Foundation.



















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## CENTENNIAL INNOVATION FORUM FOCUSES ON URBAN RESILIENCE

The Rockefeller Foundation convenes the 2013 Innovation Forum in New York City and announces the first 33 cities selected for the 100 Resilient Cities Network. A special discussion panel featured the mayors from Oakland, Dakar, New Orleans, the vice mayor of Medellín, and 100 Resilient Cities CEO Michael Berkowitz, moderated by the Financial Times' Ed Crooks.







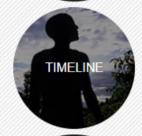




DECEMBER 3, 2013







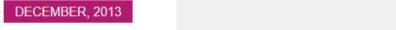


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## GARY TOENNIESSEN RETIRES

The Rockefeller Foundation bids farewell to Dr. Gary Toenniessen, who retired after more than 40 years working in and leading the Foundation's agricultural programs. Among other career highlights, Dr. Toenniessen played an enormous role in the creation of "Golden Rice," and worked closely with Nobel laureate and "father of the Green Revolution" Norman Borlaug.













TIMELINE



STAFF AND TRUSTEES



The Rockefeller Foundation is proud to support the work and mutual learnings of organizations whose work aligns with our mission, strategic goals and focus areas. Explore the list below to learn more about our grantmaking in 2013.

Aavishkaar India Micro Venture Capital Fund Mumbai, India \$80,000 to satisfy the Foundation's 2008 Program-Related Investment in support of a micro-equity fund with a mission to promote sustainable economic development by encouraging entrepreneurship among lower-income people in India.

Accenture LLP Chicago, United States \$350,000 for use by its Accenture Development Partnerships in support of producing a detailed market and opportunities assessment of six countries in Asia and Africa that will inform the strategic development process of the Smart Power for Environmentally-sound Economic Development (SPEED) initiative.

Accenture LLP Chicago, United States \$353,624 for use by its Accenture Development Partnerships in support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.







ACCESS Health International, Inc. Washington DC, United States \$402,500 in support of its Joint Learning Network for Universal Health Coverage implementing a new governance structure and sustainability strategy.

Accion International Boston, United States \$174,556 for use by its Venture Lab toward the costs of providing technical advisor assistance to innovative financial inclusion start-ups, fostering experimentation and promoting business models that improve financial access for poor and vulnerable people.

ActKnowledge, Inc. New York, United States \$120,000 in support of developing and refining the Foundation's Digital Jobs Africa Initiative Theory of Change and developing six country-level theories of change for Egypt, Ghana, Kenya, Morocco, Nigeria and South Africa.

Africa Leadership Initiative Foundation - East Africa LTD Dar es Salaam, Tanzania \$150,000 toward the costs of launching its fourth class of Fellows, which will nurture an emerging generation of leaders in East Africa and engage them in addressing the foremost challenges of their countries and continent.

African Health Economics and Policy Association Accra, Ghana \$100,000 toward the costs of its Third Symposium on the post-2015 agenda for health in Africa, to be held in Nairobi, Kenya, March 2014.

African Leadership Institute Surrey, United Kingdom \$150,000 toward the costs of its Archbishop Tutu Fellowship Program to enhance transformational and emerging leadership in Africa.

African Risk Capacity Rome, Italy \$1000000 toward the costs of beginning operations of an African-owned, continent-wide, parametric weather insurance pool.

Ala Younis, Amman, Jordan \$30,000 in support of a Bellagio Creative Arts Fellowship, to pursue a new, in-depth visual arts project and build connections with a global interdisciplinary community of residents in a two-month stay at the Rockefeller Foundation Bellagio Center and to receive post-residency publicity through the creation and dissemination of an artist publication.

AllAfrica Foundation Washington DC, United States \$100,000 toward the costs of producing and distributing multi-media content on issues that illustrate urban resilience in African cities and that inform public and policy dialogues.

Alliance of Artists' Communities Providence, United States \$86,250 in support of "Artists as Change Agents," a project to fund the public dissemination of the works of selected former Rockefeller Foundation Bellagio Center visual arts residents whose projects have demonstrated a commitment to promoting the well-being of humankind.

American National Red Cross Washington DC, United States \$250,000 in general support of its mission to provide compassionate care to those in need.

AMI-African Management Initiative Port Louis, Mauritius \$229,600 in support of developing a series of courses, tools and resources to help managers at impact enterprises in Africa develop knowledge, skills and improved competence in an effort to extend their social impact to poor and vulnerable populations.

Arabella Advisors, LLC Washington DC, United States \$10,000 in support of case studies that illustrate the key lessons from the evaluation of the Program Related Investments Fund.

Arabella Advisors, LLC Washington DC, United States \$300,000 in support of an evaluation of the Program Related Investments Fund to foster learning, accountability and performance improvements within the Rockefeller Foundation and among its grantees.

Arabella Advisors, LLC Washington DC, United States \$300,000 in support of an early stage exploration and assessment of the problems, opportunities and landscape around the issue of long-term unemployment in the United States.

ArtPlace America LLC New York, United States \$1,500,000 for use by the ArtPlace America initiative toward the costs of leveraging art and culture in community development and economic development efforts nation-wide.

Asian Development Bank Manila, Philippines \$5,000,000 toward the costs of establishing the Urban Climate Change Resilience Trust Fund, a multi-donor trust fund that will scale-up investment in urban climate change resilience building in 25 cities in Asia by supporting the integration of climate change resilience into city-wide and sectoral planning, regulations and investment.

Aspen Institute, Inc. Washington DC, United States \$1,191,800 in support of the first phase of developing the Rockefeller Aspen Diaspora Initiative, a major global effort to create a pathway for members of the diaspora to invest in their communities of origin.

Aspen Institute, Inc. Washington DC, United States \$600,000 for use by its Aspen Forum for Community Solutions toward the costs of the Opportunity Youth Incentive Fund, a funding collaborative to advance collective, place-based impact solutions to the youth unemployment crisis in the U.S..

Associacao Alianca Empreendedora Parana, Brazil \$100,000 in support of the design, development, testing and roll-out of a website and mobile application to allow informal immigrant workers and others to anonymously report slave labor conditions in San Paolo, Brazil, and to create a business incubator program to provide participating workers with viable and more secure livelihood alternatives.

Ateneo de Manila University Quezon City, Philippines \$125,000 for use by its School of Government in support of establishing an Inclusive Mobility (IM) Network, designing training courses and developing informational and educational materials as a means of improving the mobility of poor or vulnerable residents in Metro Manila and other Philippine cities.

Bangabandhu Sheikh Mujib Medical University Dhaka, Bangladesh \$250,000 in support of a project to develop a new department of public health and informatics in Bangladesh.

Bangladesh Rural Advancement Committee Dhaka, Bangladesh \$200,000 in support of the start-up phase of the BRAC Health Security Programme (bHSP), a comprehensive healthcare insurance plan in the Gazipur district of Bangladesh.

Bill, Hillary & Chelsea Clinton Foundation New York, United States \$1,000,000 toward the costs of its annual 2013 and Latin America Clinton Global Initiative conferences to catalyze a community of global leaders to devise and implement innovative solutions to global challenges.

Bloodlink Foundation Nairobi, Kenya \$50,000 in support of purchasing a mobile blood donation unit to increase the level of donations in Kenya.

Blue Bear Co., Ltd. Bangkok, Thailand \$32,200 in support of a film production that will raise awareness of the Smart Power for Environmentally-sound Economic Development (SPEED) initiative and its potential impact on rural communities and micro-enterprise development.

Blue State Digital, Inc. New York, United States \$763,000 in support of the development and execution of a strategy and plan for the 100 Resilient Cities digital campaign to engage and educate a global audience on themes of urban resilience.

Board of Trustees of the Leland Stanford Junior University Stanford, United States \$298,782 for use by its Center for Ocean Solutions and Stanford ChangeLabs in support of innovation tools to address the challenge of small scale fisheries management and to develop innovative solutions and strategies to problems faced by poor and vulnerable people.

Brookings Institution Washington DC, United States \$120,000 toward the costs of the "Brookings Papers on Economic Activity," a series of papers that will explore challenges related to vulnerable populations in a macroeconomic context.

Brookings Institution Washington DC, United States \$300,000 in support of identifying promising place-based strategies to increase employers' interest in and capacity to hire young workers.

c.dots development, LLC Washington DC, United States \$2,250,000 in support of RE.invest, a public-private initiative to mobilize private investment to help city governments build more

resilient and integrated urban infrastructure systems.

Center for American Progress Washington DC, United States \$250,000 in support of a research survey to understand Americans' attitudes toward shifting racial and ethnic demographic patterns, their relationship to economic growth and the need for policies to advance equity in the long term.

Center for American Progress Washington DC, United States \$700,000 in support of research activities to increase knowledge and awareness about transforming the economy to promote inclusive prosperity and growth.

Center for American Progress Washington DC, United States \$300,000 toward the costs of efforts to build a case for investment in climate resilient infrastructure in the United States.

Center for Community Health and Development Hanoi, Vietnam \$300,000 toward the costs of creating a heat stress index, policy recommendations on heat stress prevention and capacity building efforts to protect the health and livelihoods of low-income workers in Da Nang, Vietnam who are vulnerable to heat stress as climate change leads to increased temperatures, as part of the Asian Cities Climate Change Resilience Network (ACCCRN).

Center for Employment Opportunities, Inc. New York, United States \$250,000 in support of leveraging New York State's economic development plans to target job training for incarcerated and recently released state residents for the sake of improved job placement.

Center for Public Interest Research, Inc. Los Angeles, United States \$50,000 for use by its project Accelerate Change in support of an effort to help foundations integrate scale and self-sustainability strategies into their funding strategies to spur the development of civic organizations that impact vulnerable communities.

Center for Social Inclusion, Inc. New York, United States \$300,000 toward the costs of a collaboration with the Leadership Conference Education Fund, PolicyLink and Transportation for America to support the Transportation Equity Caucus in its efforts to advance equitable transportation policies in the U.S..

Center on Budget and Policy Priorities Washington DC, United States \$130,000 in support of research on the issue of full employment, defined as labor markets that provide the vast majority of job seekers with the employment and earnings opportunities they need, and to generate policy and media interest on the issue.

Centre for Policy Research New Delhi, India \$50,000 in support of an international conference on the governance of megacities that will draw from the Indian megacity context and also include inputs and participation from other countries and regions, to be held in Mumbai, India, February 2013.

Centre for Social Innovation, Inc. New York, United States \$150,000 in support of the "UnSchool," a program connecting New York City's nonprofit organizations and social entrepreneurs to high-quality, relevant educational opportunities to accelerate their positive social impact.

CEOs for Cities, NFP Cleveland, United States \$75,000 in general support of its mission to help build and sustain the next generation of American cities by connecting urban leaders to powerful ideas.

Challenge to Change Kent, United Kingdom \$252,167 toward the costs of supporting diversification of poor women's livelihoods in Quy Nhon, Vietnam to enable them to adopt livelihood strategies which are more resilient to climate change in the urban context, and to demonstrate to local authorities the value of mainstreaming gender into community based adaptation programs, as part of the Asian Cities Climate Change Resilience Network (ACCCRN).

Chen Shaoxiong Chaoyang District, China \$30,000 in support of a Bellagio Creative Arts Fellowship, to pursue a new, in-depth visual arts project and build connections with a global interdisciplinary community of residents in a two-month stay at the Rockefeller Foundation Bellagio Center and to receive post-residency publicity through the creation and dissemination of an artist publication.

Chicago Community Trust Chicago, United States \$40,000 toward the costs of continuing to develop a gold-standard Bus Rapid Transit system in Chicago.

Chulalongkorn University Bangkok, Thailand \$90,000 for use by its Asian Research Center for Migration toward the costs of research on the political economy of floods and their impact on migration-based livelihoods in Southeast Asia to inform evidence-based policy recommendations.

Chulalongkorn University Bangkok, Thailand \$40,000 for use by its Institute of Asian Studies, in collaboration with the Institute of Thai Studies, towards the cost of a conference on gender and the role of women intellectuals in politics, culture, the arts, and development in Asia, to be held in Bangkok, Thailand, September 2013.

Cities Development Institute of Asia, Inc. Pasig, Philippines \$74,233 toward the costs of screening Asian Cities Climate Change Resilience Network (ACCCRN) core city resilience strategies and working with ACCCRN partners to develop a number of bankable proposals for climate resilient infrastructure projects that can attract larger-scale loan, investment, public-private partnerships or other forms of infrastructure finance.

Citiscope Minneapolis, United States \$400,000 toward the costs of strengthening the Citiscope Global News website to become the go-to website on global urban trends and

developments for city decision makers and other urban players.

City First Enterprises, Inc. Washington DC, United States \$100,000 in general support of its work to use innovative social finance solutions to advance impact investing, climate resilience, and sustainable employment and economic development.

CMGRP, Inc. Washington DC, United States \$92,374 in support of a communications and influence landscape analysis to examine and synthesize forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor and vulnerable populations.

CMGRP, Inc. Washington DC, United States \$225,000 in support of a communications and influence landscape analysis to examine and synthesize forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

Columbia University New York, United States \$125,000 for use by its Center for Sustainable Urban Development in support of research to develop an open-data format for transportation systems in cities in the developing world.

Columbia University New York, United States \$80,000 in support of its Fu Foundation School of Engineering and Applied Science in the development of The Metropolitan Evacuation Simulation Application (MESA), which will aid the New York City Office of Emergency Management in disaster and evacuation planning.

Common Ground Communities, Inc. (d.b.a. Community Solutions) New York, United States \$250,000 in support of a feasibility study of retrofitting New York City public housing to create greater safety as well as increased services and economic opportunity for the residents.

Community and Individual Development Association Johannesburg, South Africa \$850,000 toward the costs of establishing the Impact Sourcing Academy Durban, an entity that will recruit, train and connect 850 high potential disadvantaged youth with digital opportunities.

Community Foundation of New Jersey Morristown, United States \$1,000,000 toward the costs of developing a business plan for its hyperlocal insurance carrier project, an effort to support low- and middle-income communities vulnerable to extreme weather events by providing expanded access to insurance coverage.

Community Foundation of New Jersey Morristown, United States \$250,000 in support of a Project Manager for its Rebuild by Design project, a collaborative multi-stage regional design competition to promote resilience in the tri-state area.

Connexion Sans Frontiere Dakar, Senegal \$100,000 in support of a pilot to integrate a web centralized platform that will allow informal workers residing in Dakar, Senegal to make payments toward their insurance premiums through text messages on their mobile phones.

Conservation International Foundation Arlington, United States \$174,893 in support of developing generalizable archetypes of fisheries to enable better targeting of fisheries management interventions at scale.

Context Partners, Inc. Portland, United States \$628,000 in support of the development, design, and implementation of the 100 Resilient Cities Centennial Challenge.

Cooperative for Assistance and Relief Everywhere (CARE USA) Atlanta, United States \$411,325 for use by its CARE-WWF Alliance in support of reviewing the major drivers of vulnerability and marginalization of small-scale marine fishing communities.

Corporate Voices for Working Families Washington DC, United States \$125,026 in support of an in-depth review and analysis of employer-driven employment opportunities for young adults, challenges that prevent employers from providing these experiences, and strategies for overcoming barriers in order to increase employer demand for and commitment to developing new sources of skilled and diverse talent.

Corporation for Supportive Housing New York, United States \$50,000 toward the costs of providing a proof of concept for using social impact bonds for scaling supportive housing models.

Council on Foreign Relations, Inc. New York, United States \$82,176 in support of convening a four-meeting series examining critical issues on the unfinished Universal Health Coverage (UHC) agenda.

Council on Foundations Arlington, United States \$85,000 in support of a project to strengthen the philanthropic sector's talent-identification, recruitment, retention and professional development in light of the future of the field and its attendant staffing needs through a Global Philanthropy HR Summit at the Rockefeller Foundation Bellagio Center, Italy, October 2013.

Dalberg Consulting - U.S., LLC New York, United States \$699,500 in support of crafting a model prototype and implementation plan for the Global Partnership for Resilience, a catalytic new effort to be launched by the Foundation and USAID to incubate and accelerate innovative solutions for building long-term resilience in particularly vulnerable populations in the Sahel, the Horn of Africa, and South and Southeast Asia.

Dalberg Consulting - U.S., LLC New York, United States \$897,483 in support of developing and documenting pathways to scale and strategies for impact within the smallholder fisheries space.

Dalberg Consulting CC Johannesburg, South Africa \$470,000 in support of conducting landscaping studies on Information and Communications Technology (ICT) enabled jobs for disadvantaged youth in Egypt, Ghana, Kenya, Morocco, Nigeria and South Africa.

Dalberg Consulting-U.S., LLC New York, United States \$303,221 in support of an innovation toolkit designed to enable funders to accelerate the pace of social change for poor or vulnerable communities.

Dalberg Consulting-U.S., LLC New York, United States \$700,000 in support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

Dalberg Consulting-U.S., LLC New York, United States \$1,400,000 in support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

Dalberg Consulting-U.S., LLC New York, United States \$117,638 in support of conducting a review of the Foundation's Transforming Health Systems strategy to inform, understand and shape the future of global discussions surrounding moving the Universal Health Coverage agenda forward.

Deloitte Consulting LLP Los Angeles, United States \$444,900 in support of a project to surface, research, and disseminate innovative practices that will help bring more impact enterprises to scale to accelerate problem solving for poor or vulnerable people.

Deloitte Consulting LLP Los Angeles, United States \$50,000 for use by its Monitor Institute towards the costs of advancing and growing the practice of innovation funding in philanthropy to accelerate the pace of change for poor and vulnerable people.

Deloitte Touche Tohmatsu India Private Limited Mumbai, India \$150,000 for use by its Monitor Inclusive Markets India toward the costs of creating the "Building Markets" project to galvanize greater action to develop a cohesive 'building markets' approach across the philanthropic sector to help solve the problems of global poverty.

Demos: A Network for Ideas and Action, Ltd. New York, United States \$250,000 in support of a convening to influence and expand the dialogue among thought leaders and policymakers on more inclusive, equitable and sustainable economic growth paradigms in the United States and globally, to be held at the Rockefeller Foundation Bellagio Center, October 2013.

Developmentex.com, Inc. Washington DC, United States \$75,000 toward the costs of organizing the Nairobi Partnerships Forum focused on the localization of development in Africa and the role of partnerships in the development process for increased impact on poor and vulnerable people, to be held in Nairobi, Kenya, October 2013.

Digital Divide Data New York, United States \$2,500,000 in support of expanding its Impact Sourcing (IS) social enterprise to create digital jobs for disadvantaged youth in Kenya and Nigeria.

Drugs for Neglected Diseases Initiative North America, Inc. New York, United States \$100,000 in general support of its mission to develop new drugs, or new formulations of existing drugs, for patients suffering from the most neglected communicable diseases.

DUMA Inc. Teaneck, United States \$100,000 in support of creating and testing a mobile and online screening system to assess the job qualifications of informal workers to generate job-seeker profiles that recruiters across Kenya and other emerging markets can access through a database to help low-income informal workers find employment.

Economist Intelligence Unit, NA, Inc. New York, United States \$960,000 in support of convening global leaders for in-depth discussions of enduring solutions to complex problems in the Foundation's key issue areas and developing and disseminating post-conference materials to expand the impact and influence of the discussions and scenario exercises.

EKO Asset Management Partners, LLC New York, United States \$1,802,550 toward the costs of designing and developing blueprints for innovative investment strategies in sustainable fisheries.

Elevar Equity III, L.P. Seattle, United States \$4,000,000 as a Program Related Investment to support small to medium sized social enterprises serving Base of the Pyramid (BoP) populations in Southeast Asia and Latin America.

Elton John AIDS Foundation, Inc. New York, United States \$250,000 in general support of its mission to reduce the incidence of HIV/AIDS through innovative HIV prevention programs, efforts to eliminate stigma and discrimination associated with HIV/AIDS, and direct treatment, care, and support services for people living with HIV/AIDS.

Eno Transportation Foundation, Inc. Washington DC, United States \$50,000 in support of a research paper exploring the benefits and detriments of funding the U.S. transportation system with federal general fund revenues rather than the current user-fee model.

European Foundation Centre Brussels, Belgium \$13,364 in general support of its mission to strengthen the independent funding element of European philanthropy through robust cooperation with an array of partners.

Facultad Latinoamericana de Ciencias Sociales Vitacura, Chile \$1,500,000 toward the costs of developing a global baseline of data on access to health and social protection programs for workers in the informal sector.

Families USA Foundation Washington DC, United States \$200,000 in support of securing health coverage for uninsured, low-income people in the United States through the Affordable Care Act's Medicaid Expansion project.

Fleishman-Hillard SA Brussels, Belgium \$343,000 in support of developing a communications plan and strategy for the Foundation's Oceans and Fisheries initiative and its grantees, including capturing and disseminating the knowledge generated through it.

Foundation Center New York, United States \$300,000 in support of synthesizing knowledge and evidence of interventions aimed at improving natural resource management, with a particular emphasis on coastal/near shore fisheries management and the links to poor, vulnerable, or marginalized populations.

Foundation for Labor and Employment Promotion Bangkok, Thailand \$300,000 in support of pilot projects that will enhance economic opportunities and improve employment conditions for informal workers in the changing regional economy and business environment of Thailand.

Foundation for Thailand Rural Reconstruction Movement Under Royal Patronage Bangkok, Thailand \$99,450 for use by its Change Fusion Institute in support of a research project to better understand the debt financing needs of social enterprises in three Southeast Asian countries and to develop potential models that address the financing needs of social enterprises in the region to maximize their social impact.

Foundation for Thailand Rural Reconstruction Movement Under Royal Patronage Bangkok, Thailand \$350,000 for use by its Change Fusion Institute to support the development of an online portal that provides educational information to emerging philanthropists interested in impact enterprises to further benefit poor or vulnerable people.

FSG Inc. Boston, United States \$75,000 for use by its Shared Value Initiative toward the costs of developing, publishing and disseminating a white paper that will highlight specific opportunities for companies to improve global education outcomes while strengthening their own competitiveness and benefiting social enterprises.

Fund for the City of New York, Inc. New York, United States \$100,000 toward the costs of the Jamaica Bay Resilience Institute's inaugural symposium to be held in New York, October 2013, in an effort to further the research of coastal resilience issues.

Fund for the City of New York, Inc. New York, United States \$600,000 in support of institutional and governance development at both the Jamaica Bay-Rockaway Parks Conservancy and the Science and Resilience Institute at Jamaica Bay.

Future Studies Forum for Africa and the Middle East Agouza, Egypt, Arab Rep. \$152,000 in support of four newsletters and two workshops to promote a pan-African dialogue on the future of the African continent with a focus on promoting integration of the Middle East and North Africa region with Sub-Saharan Africa.

Gauri Gill New Delhi, India \$30,000 in support of a Bellagio Creative Arts Fellowship, to

pursue a new, in-depth visual arts project and build connections with a global interdisciplinary community of residents in a two-month stay at the Rockefeller Foundation Bellagio Center and to receive post-residency publicity through the creation and dissemination of an artist publication.

GBA Strategies, Inc. Washington DC, United States \$30,000 in support of convening a series of focus groups to explore public attitudes toward investment in critical 21st century infrastructure, examining the central communication challenges facing greater infrastructure investment and devising specific strategic guidance.

Georgetown University Washington DC, United States \$25,000 for use by its Institute for Women, Peace and Security toward the costs of hiring a coordinator to facilitate its International Council for Women's Business Leadership activities.

Gertrude's Hospital Foundation, Kenya \$50,000 toward the costs of establishing a secretariat to provide strategic management and direction and to mobilize resources to help disadvantaged children in Kenya access high quality medical care.

Global Footprint Network, Inc. Oakland, United States \$240,000 in support of accelerating the mainstreaming of resilience practice in states across the U.S. by providing tools to facilitate economic investments promoting ecological and natural resource preservation.

Global Health Strategies LLC New York, United States \$500,000 in support of conducting communications and influence activities to advance Universal Health Coverage globally.

Global Knowledge Initiative Washington DC, United States \$276,794 in support of its Social Innovation Lab to accelerate the development of innovative solutions to problems faced by poor and vulnerable people affected by waste and spoilage in the food chain.

Global Minimum, Inc. Cambridge, United States \$50,000 in general support of its mission to enable locals to create and implement their own solutions to issues they truly understand.

Global Strategy Group, LLC New York, United States \$710,000 in support of conducting an education and advocacy campaign on high quality Bus Rapid Transit in New York City.

Global Strategy Group, LLC New York, United States \$150,000 in support of an opinion survey on the changing transportation behaviors and preferences of the millennial generation in the U.S.

Gorakhpur Environmental Action Group Gorakhpur, India \$150,776 in support of a project to develop and pilot a decentralized, community-based adaptation approach to water and sanitation for peri-urban farmers in two Indian cities, Gorakhpur and Bashirat, as part of the Asian Cities Climate Change Resilience Network (ACCCRN).

Grameen Foundation USA Washington DC, United States \$100,000 in support of developing a mobile-based solution to increase income and access to quality financial and information services for smallholder farmers in Kenya.

Grantmakers for Effective Organizations Washington DC, United States \$12,190 in general support of its mission to maximize philanthropy's impact by advancing the effectiveness of grantmakers and grantees through research, program development, and the creation of tools and resources for foundations.

Grantmakers in the Arts Seattle, United States \$30,000 in general support of its mission to strengthen the field of private-sector arts and culture grantmaking.

Grantmakers in the Arts Seattle, United States \$10,000 toward the costs of "Conversations on Capitalization and Community," a workshop to help arts funders better understand the capitalization of nonprofits and encourage them to develop strategies promoting capitalization among their grantees, to be held in New York, May 2013.

Green Bronx Machine International Bronx, United States \$125,000 in support of activities that will grow its internal and strategic capacity in order to promote sustainable employment through teaching students, parents and the larger community to grow and market vegetables in the Bronx, NY.

Guardian News and Media Ltd London, United Kingdom \$,3000,000 in support of a new section of theguardian.com focusing on cities, resilience and ways to improve the lives of poor and vulnerable communities in urban areas.

Halima Mahomed Johannesburg, South Africa \$39,000 in support of a landscaping study on African philanthropy, and a case study on the impact of the Broad Based Black Economic Empowerment Charter on corporate philanthropy in South Africa.

Hattaway Communications Washington DC, United States \$100,000 in support of researching and compiling recommendations on techniques and practices to elevate the practice of storytelling within the social and development sectors.

Hattaway Communications Washington DC, United States \$1,000,000 in support of implementing techniques, practices and platforms to elevate the practice of storytelling within the social and development sectors.

Health Co Participant LLC Philadelphia, United States \$3,000,000 as a Program Related Investment to support expanding and improving affordable primary healthcare and creating jobs for low-income individuals, by providing loans to Federally Qualified Healthcare Centers.

Health Systems Global - South Africa Observatory, South Africa \$300,000 toward the costs of

organizing and hosting the Third Symposium on Health Systems Research to be held in Cape Town, South Africa, 2014.

ICLEI - Local Governments for Sustainability e.V. Bonn, Germany \$30,000 toward the costs of organizing the Resilient Cities 2013 Congress, 4th Global Forum on Urban Resilience and Adaptation, to be held in Bonn, Germany, Summer 2013, including travel support for participants from partners within the Asian Cities Climate Change Resilience Network (ACCCRN).

Icosystem Corporation Cambridge, United States \$305,000 in support of developing a software simulation that models key elements of small-scale fisheries to test the effects of different interventions in the system to support strategic decision-making by stakeholders.

IDEO.org San Francisco, United States \$774,900 in support of developing strategic and communications materials that surface human perspectives on problems related to waste and spoilage in the food chain and to the health vulnerabilities of informal workers.

Impact Investment Shujog Limited, Singapore \$200,000 toward the costs of its Assistance for Capacity Building and Technical Service program, which provides technical assistance to high-impact social enterprises in Asia in order to help address urgent social and environmental problems.

Independent Sector Washington DC, United States \$300,000 toward the costs of its 2013 National Conference "LEAD ON," to be held in New York City, fall 2013.

Institute for Social and Environmental Transition Boulder, United States \$1,536,356 in support of scaling up urban climate resilience practices in Vietnamese cities, by building on local experience and scientific knowledge and advancing them through engagement with national policy, training and education programs, as part of the Asian Cities Climate Change Resilience Network (ACCCRN).

Institute for Social and Environmental Transition Boulder, United States \$610,320 in support of developing and delivering a range of compelling narratives on how to build the resilience of communities affected by climate change, in order to ultimately build policy and public support for further action.

Institute for Social and Environmental Transition Boulder, United States \$280,380 in support of a project to generate new knowledge and evidence on the impact of land conversion and development on peri-urban areas of cities, drawing on case studies from Can Tho, Da Nang, Quy Nhon and Hue, Vietnam, and provide recommendations to urban development authorities on how to reduce climate and social vulnerabilities in order to strengthen resilience, as part of the Asian Cities Climate Change Resilience Network (ACCCRN).

Institute for Transportation and Development Policy New York, United States \$100,000 toward

the costs of providing technical assistance to Bus Rapid Transit (BRT) projects in the U.S. and refining and promoting the BRT Standard.

Institute of International Education, Inc. New York, United States \$1,570,938 in support of administering several activities and programs at the Rockefeller Foundation Bellagio Center, Italy: the semi-annual competitions for academic writing and the Arts & Literary Arts residencies, the Bellagio Travel and Learning Fund, the Bellagio Creative Arts Fellows Program, and outreach activities.

Institute of International Education, Inc. New York, United States \$700,000 in support of administering the Rockefeller Foundation's Informal City Dialogues Innovations for Inclusive Cities and Resilient Communities grants, an effort to generate innovative ideas and tools to help poor or vulnerable people in urban environments in Accra, Ghana; Bangkok, Thailand; Chennai, India; Lima, Peru; Manila, Philippines; and Nairobi, Kenya.

Intellectual Capital Advisory Services Private Limited Hyderabad, India \$124,950 in support of producing research products that will inform the strategic development process of the Smart Power for Environmentally-sound Economic Development (SPEED) initiative and contribute valuable research to the decentralized renewable energy space.

Intellectual Capital Advisory Services Private Limited Hyderabad, India \$141,700 in support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

Intellectual Capital Advisory Services Private Limited Hyderabad, India \$249,975 in support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

Intellectual Capital Advisory Services Private Limited Hyderabad, India \$279,000 in support of research and landscape assessments that synthesize forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

Interact Worldwide London, England \$299,000 in support of activities to consolidate and scale-up the growing civil society organization movement advocating for universal health coverage.

Inter-American Parliamentary Group on Population and Development, Inc. Ciudad de Panama, Panama \$90,000 in support of defining a strategy to raise awareness and engage parliamentarians in debates on the utility of Universal Health Coverage (UHC) and the post-2015 agenda.

International Bank for Reconstruction and Development Washington DC, United States \$350,000 toward the costs of a global study of the online platform that includes the

implement online work projects as a mechanism for employing disadvantaged youth.

International Bank for Reconstruction and Development Washington DC, United States \$350,000 toward the costs of a component of its Ghana eTransform Project to build capacity for government digitization and create jobs for disadvantaged youth.

International Center for Living Aquatic Resources Management Penang, Malaysia \$300,000 toward the costs of the first phase of its planned "Future of Fishing Initiative," to establish a stakeholder-driven Global Action Network on the current and future state of the fish-food system and its continuing role in providing nutrition and livelihoods to people worldwide.

International Council for Local Environmental Initiatives - Australia/New Zealand Limited Melbourne, Australia \$600,000 in support of a project to establish a grantmaking fund for a set of new Asian Cities Climate Change Resilience Network (ACCCRN) expansion cities in India, Indonesia, Bangladesh and the Philippines to support small-scale interventions to deepen engagement and partnerships between various city stakeholders during the early stages of the resilience planning and project identification process.

International Development Enterprises Golden, United States \$61,100 for use by its Human Centered Design Innovation Lab in Cambodia to demonstrate how HCD leads to innovative solutions to complex problems that improve the livelihoods of poor and vulnerable people.

International Health Policy Program Nonthaburi, Thailand \$20,000 toward the costs of planning and undertaking a side session on how Health Technology Assessments can contribute to countries' efforts to achieve Universal Health Coverage at the Economic and Social Council meeting to be held in Geneva, July 2013.

International Institute for Environment and Development London, United Kingdom \$25,000 toward the costs of organizing the Seventh International Conference on Community-Based Adaptation (CBA7), to be held in Dhaka, Bangladesh, Summer 2013, including travel support for participating partners from the Asian Cities Climate Change Resilience Network (ACCCRN).

International Union for Conservation of Nature and Natural Resources-United States Washington DC, United States \$150,000 in support of a cross-sectoral convening of major global corporations and international civil society and public sector organizations to promote their mutual interest in resilience, to be held at the Rockefeller Foundation Bellagio Center, November 2013.

Internews Network Arcata, United States \$110,527 for use by its Center for Innovation & Learning toward the costs of thought leadership on the importance of information structures and feedback loops to building resilience.

ITAD Limited Hove, United Kingdom \$250,000 in support of engaging development evaluation leaders to provide practical assistance to Rockefeller Foundation initiative teams, key grantees and partners, to better plan, articulate outcomes and impact, monitor, evaluate and report on their results, including defining and measuring more equitable growth.

ITAD Limited Hove, United Kingdom \$175,588 in support of its Centre for Development Impact to extend the reach and benefits of its work on impact evaluation, and information and communications technology for monitoring and evaluation.

ITAD Limited Hove, United Kingdom \$200,000 in support of strengthening the capacity of the Foundation, grantees, and partners to infuse and integrate resilience thinking into their work and to create an enabling environment for partners and grantees to better understand how to use resilience in planning programs.

Jobs for the Future Inc. Boston, United States \$620,000 for use by its project, the National Fund for Workforce Solutions, in support of its Youth/Industry Partnership Initiative, a three-site effort to leverage employer-driven, sector-based training partnerships to increase opportunities for youth.

Johns Hopkins University Baltimore, United States \$126,000 for use by its Energy, Resources and Environment Program at the Paul H. Nitze School of Advanced International Studies in support of a series of meetings involving senior executives of the world's largest sovereign wealth and pension funds with the objective of developing models and mechanisms that will help attract and deploy large-scale institutional capital for climate resilient infrastructure.

Kigali Health Institute Kigali, Rwanda \$141,900 in support of the eHealth Centre of Excellence providing health informatics training and serving as a national and regional institution for research, education and capacity building in the field of eHealth.

Kopernik Solutions New York, United States \$80,028 in support of conducting a comprehensive survey of low-cost, technology-based social impact measurement tools and producing a catalog for practitioners in the impact investing and impact enterprise sectors in Asia.

Landesberg Design Associates Pittsburgh, United States \$230,930 in support of a publication to communicate findings from research that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor and vulnerable populations.

Leaders' Quest, Ltd. Surrey, United Kingdom \$511,040 in support of organizing and convening thought leaders and domain experts to share ideas, surface innovations, test emerging thinking on strategy, and activate new relationships around waste and spoilage in the food chain, and the health vulnerabilities of informal workers.

Lesbian & Gav Community Services Center, Inc. New York, United States \$175,000 in support

of expanding the number of youth served through the development of a monitoring and evaluation program for its Learning, Employment, Advancement and Placement program for LGBTQ youth.

LivelyHoods Venice, United States \$64,802 in support of its Employability Academy, which will deliver market-driven skills to poor and vulnerable youth in the urban slums of Kenya.

Living Cities, Inc.: The National Community Development Initiative Washington DC, United States \$2,250,000 in general support of its mission to advance opportunity and prosperity in U.S. cities and their low-income populations.

Los Angeles Alliance for a New Economy Los Angeles, United States \$125,000 toward the costs of its Transportation and Jobs for America Project, an effort to increase the quantity and improve the quality of transit manufacturing jobs in the United States by leveraging public transit procurement.

Lovely Day LLC New York, United States \$552,719 in support of The Feast 2013, a convening of social innovators from around the world to be held in New York City, October 2013, and to develop a tool to facilitate collaboration on projects addressing the needs of poor or vulnerable populations.

Low Design Office, LLC San Antonio, United States \$100,000 for use by its project, Agbogbloshie Makerspace Platform, in support of the design, testing and implementation of a physical and digital platform that would enable young e-waste workers in Ghana to collaboratively create tools to transform e-waste materials and recyclable goods into products that could be sold for higher value.

Mahidol University Nakhon Pathom, Thailand \$50,000 for use by the Faculty of Medicine at Siriraj Hospital toward the cost of organizing the 2013 International Conference in Medicine and Public Health Asia to be held in Bangkok, Thailand, June 2013, aiming to promote and share new medical knowledge and technology in order to develop health care services and systems in Asia.

Making Cents International, Inc. Washington DC, United States \$100,000 toward the costs of the 2013 Global Youth Economic Opportunities Conference, an event that will host over 450 practitioners, policy-makers, funders, private sector companies, researchers, educators, agricultural specialists, youth leaders and others working to increase economic opportunities for young people.

Management Sciences for Health, Inc. Medford, United States \$150,300 in support of scaling up its "Health for All" campaign to encourage equitable health reform in Ethiopia, Kenya and Nigeria.

Manta Consulting Inc. Carmal United States \$159,600 toward the costs of the Fish 2.0

business plan competition and the ongoing surfacing of seafood business models with social, environmental, and economic impacts.

MaRS Discovery District Toronto, Canada \$44,434 for use by its Centre for Impact Investing in support of organizing a kick-off workshop for the Social Impact Bond Acceleration program to provide education and a collaboration space to non-profits, government officials, intermediaries and impact investors in Canada.

Mathematica Policy Research, Inc. Princeton, United States \$650,000 for use by its Center for International Policy and Program Evaluation in support of an evaluation of the Transforming Health Systems initiative to foster learning, accountability and performance improvements within the Rockefeller Foundation and among its grantees.

Maxtudio, SNC Rome, Italy \$300,000 in support of developing knowledge products based on evaluations of the Foundation's initiatives in order to support learning practice and thought leadership among the Foundation's grantees and partners in development and philanthropy.

Mayor's Fund to Advance New York City New York, United States \$250,000 toward the costs of the New York City Housing and Neighborhood Recovery Donors Collaborative to enable the philanthropic community to work with and directly assist city agency partners in post-Hurricane Sandy support of New York City's residents.

MDRC New York, United States \$40,0000 in support of a project designed to identify and develop new strategies to improve employment outcomes for disadvantaged youth in the U.S.

Mercy Corps Portland, United States \$1,258,762 for use by its Indonesia Office in support of scaling up urban climate change resilience (UCCR) in Indonesia through engagement with national policy, development of guidelines and development of a national platform for learning and exchange, refinement of tools, and through outreach to new cities to strengthen the capacity of city-level stakeholders to develop city resilience strategies, as part of the Asian Cities Climate Change Resilience Network (ACCCRN).

Mercy Corps Portland, United States \$250,000 for use by its Indonesia office in support of making small grants to support engagement projects in six new and non-core Asian Cities Climate Change Resilience Network (ACCCRN) cities (Palembang, Dumai, Cirebon, Probolinggo, Blitar and one city in eastern Indonesia) in order to test some early identified actions of their respective City Resilience Strategies.

Mercy Corps Portland, United States \$72,979 for use by its Indonesia office in support of a feasibility study for establishing a social enterprise waste bank in Bandar Lampung, Indonesia, to provide alternative livelihoods for climate affected fishing communities and to reduce the city's vulnerability to floods by improving solid waste collection, as part of the Asian Cities Climate Change Resilience Network (ACCCRN).

Ministry of Communications, Ghana Accra, Ghana \$3,840,000 toward the costs of creating a center in Accra to provide direct and indirect jobs to high potential, disadvantaged youth to transform Ghana's Business Process Outsourcing landscape.

Mission Hub LLC San Francisco, United States \$100,000 toward the costs of organizing and convening the 2013 and 2014 Social Capital Markets Conferences (SOCAP).

Mongabay Org Corporation Redwood City, United States \$60,500 toward the costs of its Special Reporting Initiative to generate a series of investigative articles designed to raise awareness and discussion of key environmental issues in two areas: policy solutions in marine fisheries management in relation to environmental protection and local livelihoods, and waste and spoilage in the food chain.

Municipal Art Society of New York New York, United States \$50,000 in support of coordinating the Rockefeller Foundation-sponsored 2012 Jane Jacobs Medal, which honors Jacobs' groundbreaking work in urban design, and of organizing other public programs related to the principles embodied in her work.

Municipal Art Society of New York New York, United States \$250,000 toward the costs of designing and conducting its annual Survey on Livability and the MAS Summit for New York City on perceptions of livability and economic, social and environmental resilience.

Municipal Art Society of New York New York, United States \$1,223,866 in collaboration with the Regional Plan Association and Van Alen Institute toward the costs of engaging diverse stakeholders and producing community engagement programs for the U.S. Housing and Urban Development's "Rebuild by Design" competition to inform the design teams' development of design solutions and the selection of key projects for the rebuilding of areas affected by Hurricane Sandy.

Muungano wa Wanavijiji Support Trust Nairobi, Kenya \$125,000 in support of the design, documentation, and implementation of a community-driven sanitation project to improve sanitation conditions for women and girls in Kenyan slums.

Naireeta Services Private Limited Gujarat, India \$100,000 in support of developing software that will accurately weigh, price and track sales of waste pickers in Ahmedabad, India, and to create a marketplace where waste pickers and waste buyers use the technology to buy and sell waste at a fair price.

National Committee for Responsive Philanthropy Washington DC, United States \$100,000 in general support of its mission to promote philanthropy that serves the public good, is responsive to people and communities with the least wealth and opportunity, and is held accountable to the highest standards of integrity and openness.

National Conference of State Legislatures Denver, United States \$225,000 in support of a series of activities that will educate state legislators and their staff on policies that promote equitable and sustainable transportation options.

National Council of La Raza Washington DC, United States \$200,000 in support of research to find out why private employers hire and retain Hispanic youth, for the sake of informing strategies to secure greater job opportunities for young people.

National Domestic Workers Alliance New York, United States \$125,000 toward the costs of its "We Belong Together" campaign to expand public debates over immigration and enforcement so that they adequately include gender and family concerns and engage new constituencies.

National Employment Law Project, Inc. New York, United States \$200,000 in support of its initiative to expand work sharing as a component of the unemployment insurance system in the United States.

National Geographic Society Washington DC, United States \$300,000 up to \$300,000 toward the costs of supporting a special magazine series focusing on the future of agriculture, food security, and waste and spoilage through a year-long, landmark production.

National Health Insurance Authority Accra, Ghana \$100,000 toward the costs of an international conference hosted by the Ghanaian National Health Insurance Scheme, themed "Towards Universal Health Coverage: Increasing Enrollment whilst Ensuring Sustainability," to be held in November 2013.

National Immigration Forum Washington DC, United States \$250,000 toward the costs of its Bibles, Badges and Business initiative to engage faith-based, law enforcement and business communities in the dialogue for equitable U.S. immigration reform.

National Institute of Development Administration Bangkok, Thailand \$94,468 for use by its Center for Philanthropy and Civil Society in support of a comprehensive gender analysis of educational curricula in Thailand and the development of policy recommendations aimed at systematically mainstreaming gender equality into the educational system.

National Journal Group, Inc. Washington DC, United States \$250,000 in support of launching "The Next America" project, a range of influence activities (media and convenings) including the development and posting of content to the Perspectives section of the Next America digital hub to raise visibility about equity and opportunity in the United States.

National Opinion Research Center Chicago, United States \$320,000 in support of conducting a study of neighborhood-level social capital, collective efficacy and community resilience in the wake of Superstorm Sandy.

National Opinian December Contar Chicago United States 6625 000 in augment of the decima

implementation, analysis and dissemination of findings from the second and final phase of a two-part study to examine neighborhood resilience in the wake of Hurricane Sandy.

Naya Jeevan Welfare Organization Karachi, Pakistan \$99,900 in support of a demonstration project that liaises with multinational corporations to provide informal workers in Pakistan with health insurance.

Nesta London, England \$75,000 toward the costs of a major international research conference on social innovation to build evidence and policy frameworks for the approaches that most benefit poor and vulnerable communities.

New Museum of Contemporary Art New York, United States \$250,000 toward the costs of "Ideas City," a four-day festival of conferences, workshops, street fest, and more than one hundred independent projects and public events exploring the future of cities around the globe.

New Profit Inc. Boston, United States \$150,000 for use by Third Sector Capital Partners toward the costs of enhancing its organizational capacity to develop and disseminate information about high-quality social impact bond transactions to scale solutions to persistent social problems facing poor or vulnerable communities in the U.S.

New Venture Fund Washington DC, United States \$105,000 for use by MamaCarts in support of developing a sustainable value-chain approach to improving the nutritional status of urban slum residents by leveraging a network of local food suppliers and micro-entrepreneurs to sell affordable, healthy meals through a food cart distribution system in Parakou, Benin.

New York City Ballet, Inc. New York, United States \$115,000 toward the costs of producing events and programming around its 50th anniversary celebration at Lincoln Center.

New York City Energy Efficiency Corporation New York, United States \$500,000 in support of building administrative capacity to provide financing products to spur the growth of the green retrofit market in order to create "green" jobs and reduce greenhouse gas emissions in New York City.

New York City Environmental Justice Alliance Brooklyn, United States \$75,000 to continue its partnership with the Pratt Institute, toward the costs of researching, analyzing and developing reform recommendations for New York City's Significant Maritime Industrial Area policies in order to increase the environmental and economic resilience of the residents and businesses in and near these areas.

New York Public Library Astor Lenox and Tilden Foundations New York, United States \$200,000 for use by its Schomburg Center for Research in Black Culture in support of developing a curriculum that uses Hip-Hop as a lens to teach New York City students the history of public policy and its social impacts as well as the role that young New Yorkers have

played in cultural innovation.

New York Public Radio New York, United States \$350,000 toward the costs of "Transportation Nation," a radio broadcast and online editorial collaboration that provides nationally-distributed news coverage on transportation and infrastructure policies and practice.

New York University New York, United States \$299,948 for use by its Furman Center for Real Estate and Urban Policy to identify and promote critical decision-making tools to achieve urban and regional resilience.

New York University New York, United States \$596,134 for use by its Institute of Public Knowledge toward the costs of developing design objectives for the U.S. Housing and Urban Development's "Rebuild by Design" competition to help understand areas affected by Hurricane Sandy for their proposed rebuilding.

New York University New York, United States \$200,100 for use by its Rudin Center for Transportation Policy and Management in support of research on how information technology is changing transportation in the U.S. including its implications on policy and planning.

Next City, Inc. Philadelphia, United States \$300,000 in support of producing and distributing multi-media coverage by local bloggers of urban resilience across 10 cities globally to increase the global view of urban resilience and its manifestations and to drive conversation and awareness.

Next City, Inc. Philadelphia, United States \$200,000 in support of producing and distributing four short videos on urban resilience across four cities in Asia to increase global awareness of urban resilience and its manifestations.

Next City, Inc. Philadelphia, United States \$75,000 toward the costs of activities around its 10th Anniversary.

Nonprofit Finance Fund New York, United States \$250,000 in support of building service provider engagement in the social impact bond field to scale solutions to social problems facing poor or vulnerable communities in the U.S.

Oceana, Inc. Washington DC, United States \$2,000,000 in support of two complementary studies focused on identifying policy reform options in five countries and international subsidy reform solutions to reverse the global decline in fish stocks and ensure livelihoods for poor and vulnerable small-scale fishers.

Office of Community Development, City of New Orleans New Orleans, United States \$400,000 toward the costs of key staffing positions for the early development and implementation of the New Orleans Resilience Center, a command center for all city emergency and special events and permanent hub for coordinating services provided by the

public and private sectors.

OpenPlans, Inc. New York, United States \$50,000 toward the costs of an event that will bring together policymakers and advocates to discuss new advances in transportation technologies in an effort to increase the sustainability, equity and effectiveness of U.S. transportation systems.

Organisation for Economic Co-operation and Development Paris, France \$50,000 in support of a session on resilience at the Roundtable for Mayors and Ministers, to be held in Marseille, France December 2013, to catalyze worldwide discussions in city governments on the topic of resilience.

Organisation for Economic Co-operation and Development Paris, France \$160,444 toward the costs of participation in its Global Network of Foundations Working for Development to better understand the nexus between globalization and sustainable development.

Ove Arup & Partners International Limited London, England \$612,500 in support of a project to embed core approaches and lessons learned within the Asian Cities Climate Change Resilience Network (ACCCRN), including successful city teams, fostering country-level networks, and codifying 21st century planning principles for urban climate change resilience, in order to capture lessons from and foster longer-term use of approaches pioneered in the ACCCRN initiative.

Oxfam Oxford, United Kingdom \$500,000 for use by its Asia office in support of expanding the Asia Development Forum, a regional learning platform, to promote multi-disciplinary analysis and dialogue on the Foundation's priority issue areas.

Oxfam Oxford, United Kingdom \$161,463 in support of conducting country-level advocacy for Universal Health Coverage in Egypt, Ghana and India.

Oxfam-America Inc. Boston, United States \$395,935 in support of a project, to conduct a research scan of agricultural innovations in finance and market access to increase the agricultural value chain potential for smallholder farmers in Africa, in connection with the Rockefeller Foundation's Centennial event to be held in Abuja, Nigeria, July 2013.

Oxfam-America Inc. Boston, United States \$74,412 in support of conducting a case study with related knowledge products on the Foundation's implementation and evaluation of the Horn of Africa Risk Transfer for Adaptation project (R4 Rural Resilience Initiative), an integrated risk management framework for poor farmers in Ethiopia.

Pacific Community Ventures, Inc. San Francisco, United States \$106,000 for use by its InSight program in continued support of the Impact Investing Policy Collaborative to coordinate stakeholder conversations and convenings, aggregate and disseminate research globally,

advocate for policies that drive additional capital toward impact investments, and provide growth support to enterprises that create positive social and environmental benefits for poor and vulnerable populations.

Pacific Institute for Studies in Development, Environment and Security Oakland, United States \$300,000 for use by its project, Circle of Blue, toward the costs of Choke Point: Index, a project integrating journalism and data analysis to disseminate information about global resource challenges related to water, food and energy.

Pact Institute, Inc. Washington DC, United States \$115,000 in support of capturing lessons from the Rockefeller Foundation's 2012 and 2013 Centennial Innovation Challenge grants to provide information on how the grants aided work on innovations aimed at improving the lives of poor and vulnerable populations.

Pan American Health Organization Washington DC, United States \$250,000 in support of institutionalizing its information dissemination tool on equity in health to ensure its sustainability.

Pan American Health Organization Washington DC, United States \$350,000 in support of developing a roadmap to define the regional agenda for Universal Health Coverage in the Americas and reposition its capacity to convene, support and deliver expert technical support as countries continue to move towards the goal of Universal Health Coverage.

PATH (Program for Appropriate Technology in Health) Seattle, United States \$1,000,000 in support of developing information technology systems as a means of enhancing the design and rollout of Universal Health Coverage within countries of the Joint Learning Network.

PolicyLink Oakland, United States \$1,500,000 toward the costs of a collaboration with the Leadership Conference Education Fund to formalize their partnership as co-leaders of the Transportation Equity Caucus, an effort to advance equitable transportation policies at the federal level.

Poverty & Race Research Action Council Washington DC, United States \$100,000 in support of efforts to strengthen and deepen understanding of the ability of transit-oriented development to further the social benefit of equitable access to high-opportunity communities in the United States.

President and Fellows of Harvard College Cambridge, United States \$50,000 for use by its Initiative for Responsible Investment at the Hauser Institute for Civil Society, in support of planning and developing the Trustee Leadership Forum for Retirement Security in order that pension funds are better equipped to make long-term, socially responsible investments.

President and Fellows of Harvard College Cambridge, United States \$150,000 for use by its John F. Kennedy School of Government in support of a technical assistance facility to address

resource and technical barriers facing state and local governments in developing social impact bonds to scale solutions to social problems facing poor and vulnerable communities in the U.S.

President and Fellows of Harvard College Cambridge, United States \$80,500 for use by its FXB Center for Health & Human Rights in support of producing a country-specific tool to assist in determining and costing the benefits package of a universal health coverage system.

RAND Corporation Santa Monica, United States \$150,000 in support of a study to assess the socio-economic effect of moving Indian working poor into permanent dwellings and to use the findings for subsequent, full-scale impact evaluations of housing projects in India and elsewhere.

RAND Corporation Santa Monica, United States \$145,831 in support of evaluating post-Sandy New York and New Jersey coastal regions and whether to model future resilience plans for them after Louisiana's successful participatory-based decision process model.

Rare, Inc. Arlington, United States \$413,821 toward the costs of investigating how to scale the territorial user-rights in fishers reserves (TURF-reserves) development and management model as well as approaches to consistently track and ensure delivery of livelihood impacts on small-scale fisheries.

Reconnecting America, Inc. Washington DC, United States \$35,000 toward the costs of exploring potential integration options for smart growth organizations as a means of strengthening the field's capacity for advocacy and policy research and analysis.

Reed Elsevier Group plc London, England \$475,000 for use by Elsevier Limited in support of its publication "The Lancet" to create a joint commission with the Rockefeller Foundation to develop the field of planetary systems and health, organize a meeting on the topic to be held at the Rockefeller Foundation Bellagio Center, and publish a special edition of "The Lancet" on the outcomes and recommendations of these activities.

Reed Elsevier PLC London, United Kingdom \$30,000 for use by Elsevier Limited in support of travel and accommodations for representative delegates, student bursaries and speakers at the "2nd Health System Reform in Asia" conference, to be held in Singapore, December 2013.

Regents of the University of California at Berkeley Berkeley, United States \$60,000 for use by its Transportation Sustainability Research Center towards the costs of a conference and policy paper on the current state of practice in shared transportation technologies.

Regents of the University of Michigan Ann Arbor, United States \$157,726 for use by its National Poverty Center toward the costs of a research project on the well-being of the long-term unemployed after the Great Recession.

Regional Plan Association, Inc. New York, United States \$500,000 toward the costs of developing the Fourth Regional Plan for the New York-New Jersey-Connecticut metropolitan area to address how climate change, structural changes in the economy and institutional ineffectiveness can interact with changing settlement patterns and physical barriers to social and economic mobility.

Regional Universities Forum for Capacity Building in Agriculture, Limited Kampala, Uganda \$250,000 in support of strengthening the monitoring, evaluation and learning capacity of its Secretariat and member universities in order to achieve agricultural reform in Africa.

Resource Alliance Limited London, England \$412,650 toward the costs of expanding the NGO Awards program in Asia to Vietnam in consolidation with the two existing NGO Awards in India and Thailand.

Results for Development Institute, Inc. Washington DC, United States \$600,138 in support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

Retrak LTD Stockport, United Kingdom \$100,000 in support of a rehabilitation, reintegration, and livelihood improvement program for girls living on the streets of Addis Ababa, Ethiopia.

Rockefeller Archive Center Sleepy Hollow, United States \$248,352 in support of a project to develop a web-based multimedia history of the Rockefeller Foundation and make the Foundation's primary documents and historic materials more broadly accessible to diverse communities of innovation and philanthropy scholars.

Rockefeller Archive Center Sleepy Hollow, United States \$65,000 toward the costs of the construction of an offsite facility to store records; its first dedicated space for the intake of new and existing records.

Rockefeller Foundation Donations New York, United States \$1,700,000 to facilitate Rockefeller Foundation donations to charitable organizations through its Matching Gift Program and other similar programs, as well as membership contributions to philanthropic sector organizations.

Rockefeller Foundation Jane Jacobs Medal Awards New York, United States \$200,000 to provide cash prizes to the recipients of the Rockefeller Foundation Jane Jacobs Medal or to organizations designated by the awardees.

Rockefeller Philanthropy Advisors, Inc. New York, United States \$31,350,000 for use by 100 Resilient Cities in support of the 100 Resilient Cities Centennial Challenge, which aims to build cities' capacity globally to maintain and recover critical functions in the face of shocks and stresses.

Rockefeller Philanthropy Advisors, Inc. New York, United States \$428,000 for use by the Global Impact Investing Network in support of administering the African Impact Economy Innovations Fund.

Rockefeller Philanthropy Advisors, Inc. New York, United States \$30,000 for use by the Global Impact Investing Network (GIIN) toward the costs of the GIIN Investor Forum, a global conference dedicated to raising the profile of impact investing, to be held in London, England, October 2013.

Rockefeller Philanthropy Advisors, Inc. New York, United States \$50,000 for use by its National Purpose Initiative (NPI) toward the costs of facilitating and communicating the results of a sustained, organized and inclusive national conversation to rekindle a sense of shared purpose and collective responsibility among the American people, elected officials and other leaders.

SA Node of the Millennium Project Pretoria, South Africa \$175,000 in support of a project to conduct trend monitoring and horizon scanning on issues relevant to poverty and international development focused on Southern Africa, and for an information repository and networking platform on African foresight.

Samasource, Inc. San Francisco, United States \$200,268 in support of conducting an assessment of the potential to license its technology, engineering, sales, professional services and impact model to businesses to connect as many as 100,000 youth to formal employment in digital Impact Sourcing jobs.

Singapore Management University, Singapore \$75,000 for use by its Lien Centre for Social Innovation in support of a study on the recent evolution of venture philanthropy and impact investing in Southeast Asia, including the potential synergies between the two that can help accelerate the growth of philanthropic and social investment fields in the region.

Smart Growth America Washington DC, United States \$4,750,000 toward the costs of an advocacy campaign, Transportation for America (T4 America), that seeks to advance more sustainable and equitable national transportation policies to improve the lives of low-income and vulnerable people, and its development of a mission-related, member-focused strategy.

Smart Growth America Washington DC, United States \$800,000 in support of the third phase of an initiative to use the fiscal crisis as an impetus for state transportation reform.

Social Finance Limited London, United Kingdom \$250,000 in support of a collaboration with the Center for Global Development to explore the opportunities, challenges and potential applications of the social impact bond innovation to the international development context in order to scale solutions to problems facing poor or vulnerable communities globally.

Social Finance, Inc. Boston, United States \$500,000 in support of a guarantee facility to leverage commercially-oriented capital to capitalize a social impact bond addressing workforce development for formerly incarcerated individuals in New York, and to ensure the catalytic use of philanthropic funds to engage the broader capital markets in creating a sustainable social impact bond market to scale solutions to poor or vulnerable populations in the U.S.

Social Progress Imperative, Inc. Washington DC, United States \$500,000 in support of further developing and implementing its Social Progress Index and conducting a use study to ascertain the extent to which the Index is being taken up, for what purposes and by which users, to ensure its effectiveness and sustainability.

Society for Promotion of Area Resource Centres Girgaon, India \$450,000 in support of bridging financial and technical support to sustain itself as a self-financed organization and ensure continuation of its core programmatic goals and mission.

Souktel Inc. Newark, United States \$100,000 in support of developing a mobile audio-based job matching service that will connect illiterate workers in Morocco with employment opportunities in the formal and informal sector.

Spark Center for Social Entrepreneurship Development Hanoi, Vietnam \$97,614 in support of a project to conduct a comprehensive mapping of social enterprise incubators in Vietnam; to create a shared learning platform for the incubators; and to enable existing and potential social enterprises to better access incubator services.

Stichting AfriLabs Foundation Amsterdam, Netherlands \$273,736 in support of building a pipeline of promising innovations that create jobs for disadvantaged African youth in collaboration with its network of technology innovation labs across Africa.

Sundance Institute Los Angeles, United States \$230,000 in support of its Impact Initiative to build and share knowledge by investigating and providing training and mentorship in media, technology, and social change for a diverse selection of international artists, social entrepreneurs, NGOs, and philanthropists.

SustainAbility Limited London, United Kingdom \$213,362 in support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

Sustainable Markets Foundation New York, United States \$50,000 for use by SolidarityNYC in support of engaging in a planning process to enable members of New York City's solidarity economy to explore ways to collectively better serve poor and economically vulnerable residents.

Sustainable Markets Foundation New York, United States \$350,000 toward the costs of

education and outreach for its "INIOVE INY" campaign to establish equitable, sustainable, and economically- and environmentally-friendly traffic pricing in the New York metropolitan region.

Switchboard International, Inc. San Francisco, United States \$120,000 in general support of its mission to build networks of health workers and connect them using mobile phones.

Teachers College, Columbia University New York, United States \$114,378 in support of a prize competition for short films documenting the use of innovation tools to spark accelerated or novel impact for poor and vulnerable communities.

Thai Health Promotion Foundation Bangkok, Thailand \$50,000 toward the costs of travel for a winner of the One Health Promotion Award and participants from developing countries as well as support of two sub-plenary sessions at the 21st IUHPE World Conference on Health Promotion, to be held in Pattaya, Thailand, August 2013.

Thailand Environment Institute Foundation Nonthaburi, Thailand \$400,000 in support of establishing and engaging networks of national and local actors in the public, academic and private sectors and in civil society to institutionalize urban climate change resilience into policies and planning practices at local and national levels in Thailand.

Thailand Environment Institute Foundation Nonthaburi, Thailand \$70,000 in support of a project to build effective participatory partnerships among the business, public and civil society sectors in order to promote long-term flood risk reduction and climate resilience of Hat Yai City, Thailand, as part of the Asian Cities Climate Change Resilience Network (ACCCRN).

The Atlantic Monthly Group, Inc. Washington DC, United States \$253,500 in support of producing a series of four Working Summits to deepen understanding of the Rockefeller Foundation's key issue areas.

The Atlantic Monthly Group, Inc. Washington DC, United States \$50,000 in support of CityLab: Urban Solutions to Global Challenges, a three-day gathering for international city managers, mayors, architects, urban theorists, city planners and others to engage in a dialogue on making cities smarter, more sustainable and more innovative.

The Atlantic Monthly Group, Inc. Washington DC, United States \$424,621 in support of a series of special reporting on the future of sustainable and equitable transportation innovations and practices in the U.S.

The Bridgespan Group, Inc. Boston, United States \$500,000 in support of a project to understand the impact of Social Innovation Labs in accelerating the development of innovative solutions to problems faced by poor and vulnerable people around the world, and to develop the Rockefeller Foundation Global Engagement Network Innovation Labs.

The Bridgespan Group, Inc. Boston, United States \$350,000 in support of a research and

landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

The Bridgespan Group, Inc. Boston, United States \$405,000 in support of an early stage exploration and assessment of the problems, opportunities and landscape at the nexus of youth unemployment and skill development in the U.S.

The City University of New York New York, United States \$50,000 for use by its Institute for State and Local Governance toward the costs of three conferences leading up to the New York City 2013 Mayoral elections.

The City University of New York New York, United States \$444,997 in support of its project, the Science and Resilience Institute at Jamaica Bay, including conducting a needs assessment and building organizational capacity in order to apply resilience methodologies in the revitalization of the Jamaica Bay recreational area.

The City University of New York New York, United States \$50,000 in support of its project, the State Budget Crisis Task Force, to sponsor "A National Dialogue on Transportation Infrastructure," a meeting to identify ways to mobilize federal, state, and private funding sources for public infrastructure, to be held in New York City, spring 2013.

The Forum for the Future London, England \$52,000 in support of a conference, as part of the Rockefeller Foundation's Informal City Dialogues, an effort to generate innovative ideas and tools to help poor or vulnerable people in urban environments through scenario planning and stakeholder meetings, to be held at the Rockefeller Foundation Bellagio Center, Italy, September 2013.

The Forum for the Future London, England \$1,200,000 in support of the development and implementation of a Scanning function that will identify global problems and assess their urgency, degree of dynamism and potential for innovative intervention.

The Henry Jackson Society London, United Kingdom \$160,000 for use by its Inclusive Capitalism Initiative toward the costs of planning and hosting the "Conference on Inclusive Capitalism: Building Value, Renewing Trust," to be held in London, England, May 2014.

The Mary Robinson Foundation Dublin, Ireland \$300,000 in general support of its efforts to leverage the leadership of women and youth on climate justice while linking international policy on climate change and development.

The Millennium Project Corporation Washington DC, United States \$74,750 in support of conducting two Real-Time Delphi crowd-sourcing studies on generating innovative research findings focused on issues related to unhealthy developing world food markets and the vulnerability of natural infrastructure in urban coastal zones.

The National Academy of Sciences Washington DC, United States \$150,000 for use by its Institute of Medicine in support of convening a high-level workshop looking at approaches to implementing Universal Health Coverage for the growing informal sector.

The Nature Conservancy Arlington, United States \$100,000 in general support of its mission to conserve the lands and waters on which all life depends.

The Nature Conservancy Arlington, United States \$210,000 in support of engaging with the city of New York in developing recommendations to build resilience utilizing natural infrastructure in areas affected by hurricane Sandy.

The New School New York, United States \$150,000 in support of a convening that will bring together leading actors of major new housing initiatives for the poor in Africa, Asia, and Latin America to be held at the Rockefeller Foundation Bellagio Center, Italy, Spring 2014.

The PopTech Institute Camden, United States \$150,000 in support of generating innovative ideas addressing the needs of poor or vulnerable populations through a joint Bellagio/PopTech Fellows program and designing and documenting a new form of small group, cross-disciplinary, problem-solving collaboration.

The PopTech Institute Camden, United States \$250,000 toward the costs of "The City Resilient" convening, a two-day thought-leadership forum with the goal of positively shaping the dialogue around resilience, to be held in Brooklyn, New York, June 2013.

The Trust for Public Land San Francisco, United States \$150,000 toward the costs of researching, planning and creating protective green infrastructure along New York City's waterfront.

The Trustees of Columbia University in the City of New York New York, United States \$250,000 for use by its School of International and Public Affairs in support of launching the "Initiative on Global Urban and Technology Policy" to address policy challenges that arise in the urban setting around the world and the intersection of technology, innovation and public policy.

The University of British Columbia Vancouver, Canada \$138,017 in support of conducting national assessments of fisheries in order to understand the most promising geographies for interventions aimed at improving access to sustainably managed marine fish resources and completing the "Atlas of the World's Marine Fisheries".

TiE, Inc. Santa Clara, United States \$200,000 in support of a project to identify and mentor social entrepreneurs with credible ideas for the development of micro-enterprises that will generate local employment and enhance the demand for electricity in rural areas in India.

Total Impact Advisors Bethesda, United States \$50,000 in support of an analysis of potential financing approaches to achieve the goals of a potential USAID/Rockefeller Foundation partnership that would aim to build a new global architecture for resilience in the world's poorest and most vulnerable communities.

Tribeca Film Institute, Inc. New York, United States \$524,810 in support of producing a documentary, "This Time Next Year," including educational and social engagement campaigns that will track the recovery efforts of Long Beach Island, NJ in the year following Hurricane Sandy.

Trustees of Princeton University Princeton, United States \$2,272,652 for use by its School of Architecture and Andlinger Center for Energy and the Environment in support of implementing and integrating four coastal resilience design strategies in the mid-Atlantic region that include both structural and non-structural solutions.

Trustees of the University of Pennsylvania Philadelphia, United States \$250,000 for use by its Institute for Urban Research in support of designing and convening a multi-stakeholder event on "The Future of Transforming Cities," to be held at the Rockefeller Foundation Bellagio Center, August 2013, resulting in a dynamic, interactive, wide-ranging exploration of future trends and a corresponding publication.

U.S. Green Building Counci I- New York Chapter New York, United States \$100,000 toward the costs of educational and advocacy efforts of its Building Resiliency Task Force in order to promote government and commercial building owners to implement code recommendations for improving the resilience of buildings in New York City.

United Nations Economic Commission For Latin America and the Caribbean Vitacura, Chile \$281,900 in support of a special publication in The Lancet on the political, economic and technical challenges of implementing a Universal Health Coverage system in Latin America and the Caribbean.

United Nations Foundation, Inc. Washington DC, United States \$25,000 for use by its mHealth Alliance toward the costs of an awards dinner and ceremony to be held as part of the 2013 mHealth Summit and in celebration of its five-year anniversary.

United Nations Foundation, Inc. Washington DC, United States \$350,000 in support of its +SocialGood Engagement Network, an initiative that provides thought leaders and community organizers with tools and information to develop solutions to global health and development challenges.

United States Department of Housing and Urban Development Washington DC, United States \$1,000,000 toward the costs of "Rebuild by Design," a regional competition in which multi-disciplinary design teams work with community stakeholders to propose design solutions for areas affected by Hurricane Sandy.

University of Cape Town Cape Town, South Africa \$40,000 for use by the Bertha Center at its Graduate School of Business in support of hosting the Impact Investing Africa Forum in Cape Town South Africa, April 2013 and co-hosting a dinner for South African Pension Fund Trustees to introduce Impact Investing to the community.

University of Cape Town Cape Town, South Africa \$295,144 for use by its Graduate School of Business's Berta Centre for Social Innovation and Entrepreneurship in support of promoting successful social franchising among South African impact enterprises to increase the number of poor and vulnerable people whose needs are effectively met through impact enterprise solutions with replicable and scalable models.

University of Cape Town Cape Town, South Africa \$188,155 for use by its Consortium for Health Policy and Systems Analysis in Africa (CHEPSAA) in support of developing sustained African health policy and systems research capacity by consolidating and strengthening relevant research and educational programs towards policy impact.

University of Ghana Accra, Ghana \$399,908 for use by its School of Public Health in support of developing a Pan African Leadership in Health program that will support health systems reform and development in Sub-Saharan Africa.

University of Rhode Island Kingston, United States \$559,296 for use by its Coastal Resources Center in support of monitoring and coordinating learnings from Foundation grantees seeking to understand the problem of over-exploitation of marine fishery resources and the implications for poor or vulnerable populations, surfacing innovations to address the root causes of this problem, and exploring strategies for bringing small scale fisheries into sustainable management for broader dissemination.

University of Southern California Los Angeles, United States \$150,000 for use by its Program for Environmental and Regional Equity at the College of Letters, Arts and Sciences in support of research that strengthens new strategies at the intersection of economic resilience, social equity and sustainable transportation in the United States.

University of Toronto Toronto, Canada \$250,000 for use by its Martin Prosperity Institute at the Rotman School of Management toward the costs of Global Solution Networks, a research study to identify and explain key issues, strategies and approaches that help networks that seek to solve global problems scale and become relevant.

University of Wisconsin-Madison Madison, United States \$2,000,000 for use by its Center on Wisconsin Strategy toward the costs of the Smart State Transportation Initiative, a project to build a coalition of smart transportation advocates at the state level and ensure the sustainability and effectiveness of the coalition in achieving equitable, sustainable and efficient public transportation reform.

Unreasonable Institute Boulder, United States \$256,000 toward the costs of scaling its acceleration model, which includes an innovative approach to mentorship, to impact enterprises in Mexico and Uganda to enable them to scale their impact for poor and vulnerable people.

Urban Institute Washington DC, United States \$193,926 in support of an in-depth review and analysis of the current state of long-term unemployment in the United States and opportunities to address it with potential local, state and federal policy options.

Urban League of Central Carolinas, Inc. Charlotte, United States \$100,000 for use by City Startup Labs toward the costs of a pilot program to develop a new class of entrepreneurs, targeting disadvantaged youth, especially young men of color.

Ushahidi, Inc. Orlando, United States \$1,200,000 toward the costs of developing and applying its data technology platform toward building resilience in vulnerable communities, with a focus on achieving scale, developing real time learnings, and securing the inclusiveness of poor or vulnerable populations.

Vera Institute of Justice, Inc. New York, United States \$200,000 in continued support of its demonstration project, Common Justice, to develop a learning network comprised of members of New York City's alternatives-to-incarceration community and its victims' services community in order to ensure that more victims of violent crimes are served in such a way that promotes healing and prevents future violence.

VilCap, Inc. Atlanta, United States \$300,000 toward the costs of applying its peer review model and problem-based approach to six cohorts of impact enterprises to enable them to scale their impact for poor and vulnerable people in the U.S. and India.

Virgin Unite USA, Inc. New York, United States \$500,000 for use by The B Team to support its mission to create businesses around the world that promote social and environmental benefits in addition to economic benefits.

Vital Wave Consulting, Inc. Palo Alto, United States \$295,131 in support of a research and landscape assessment that synthesizes forward-looking knowledge on pressing problems and dynamic opportunities in the lives of poor or vulnerable populations.

WEConnect International Inc. Washington DC, United States \$1,500,000 in support of enhancing the diversity and optimization of corporate value chains by making it easier for buyers to find self-registered and certified women's business enterprises in key emerging markets.

Wespo Inc. San Francisco, United States \$90,200 in support of synthesizing existing knowledge and data and assessing strategic options to understand the potential contributions

of market-based solutions in small-scale fisheries for the benefit of poor or vulnerable communities.

WGBH Educational Foundation Boston, United States \$250,000 toward the costs of creating and broadcasting a NOVA Science Series documentary, "Megastorm Aftermath," to explore how cities and communities are learning to build resilience to extreme weather events.

William Davidson Institute at the University of Michigan Ann Arbor, United States \$167,000 in support of organizing a conference to determine an actionable definition for Impact Sourcing and the framework for an Impact Sourcing industry association, and standards and certification that will enable the long-term sustainability of Impact Sourcing in order to provide poor or vulnerable people an opportunity to earn an income and increase their resilience in the Impact Sourcing economy by acquiring a transferable skill set, to be held at the Rockefeller Foundation Bellagio Center, Italy, September 2013.

Women in Informal Employment: Globalizing and Organizing Manchester M2 7 EN, United Kingdom \$100,000 in support of a pilot project that will engage informal traders and local government officials in a participatory process to enhance the risk management system in the Warwick Junction neighborhood of Durban, South Africa in an effort to improve the health and safety of informal workers.

Women's Health and Reproductive Rights Foundation of Thailand Bangkok, Thailand \$25,000 toward the costs of travel support for key speakers and participants from Asian and African countries to attend the Second International Congress on Women's Health and Unsafe Abortion, to be held in Bangkok, Thailand, January 2013.

World Affairs Council of Northern California San Francisco, United States \$200,000 toward the costs of establishing an African Philanthropy Forum, which will seek to build a community of African philanthropists and social investors committed to inclusive and sustainable development throughout the continent.

World Economic Forum Geneva, Switzerland \$710,227 toward the costs of bringing the benefit of innovative solutions to today's most pressing global challenges through its Africa Infrastructure, Strategic Infrastructure, Future of Urban Development, Re-Designing Development Finance and Africa Skills Initiatives.

World Food Programme, Italy \$250,000 toward the costs of the Cost of Hunger in Africa study aimed at estimating the economic and social costs of child undernutrition in Africa.

World Health Organization Geneva, Switzerland \$401,433 in support of consolidating and analyzing existing country-level data relating to health systems inputs and coverage aspects of Universal Health Coverage (UHC) in order to develop a set of standard tracer indicators, indexes for measuring UHC and a global guidance document.

World Health Organization Geneva, Switzerland \$282,500 for use by its Eastern Mediterranean Regional Office (EMRO) in support of scoping the status of health systems, developing an evidence base to assess countries' readiness to move towards Universal Health Coverage (UHC), raising awareness about the importance of UHC amongst policy and decision-makers and facilitating the development of a strategic roadmap for health reform.

World Health Organization Geneva, Switzerland \$400,000 in support of measuring the pathways between social determinants of health and Universal Health Coverage (UHC) for the purpose of monitoring progress toward UHC.

World Resources Institute Washington DC, United States \$250,000 toward the costs of producing new insights and connections through a multi-stakeholder event on the theme of "The Future of Revaluing Ecosystems" to be held at the Rockefeller Foundation Bellagio Center, Italy, November 2013, including an interactive exploration of future trends and a corresponding publication.

World Resources Institute Washington DC, United States \$760,00 for use by its EMBARQ India in support of developing a framework for assessing governance and decision making in the urban transport sector.

Yale University New Haven, United States \$125,000 for use by its Center for the Study of Globalization toward the costs of the African Development Colloquium entitled "Africa at a Fork in the Road: Taking off or Disappointment Once Again?," to be held April 2014.

Yayasan Aksi Sinergi Untuk Indonesia West Java, Indonesia \$123,000 in support of a project to develop and implement a systematic, sustained program to identify and nurture early stage social enterprises in Indonesia to become investment ready and generate social impacts that will benefit poor and vulnerable communities.

Young Women's Leadership Network Inc. New York, United States \$25,000 toward the costs of 2013-2014 school year activities of The Young Women's Leadership Schools, a network of all-girls public secondary schools serving underserved families in New York City.







TIMELINE

**GRANTEES** 





None of our work would be possible without the guidance of our distinguished board and the dedication of our talented staff. Click below to see who was behind our impact in 2013.

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None of our work would be possible without the guidance of our distinguished board and the dedication of our talented staff. Click below to see who was behind our impact in 2013.

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Strategic Goals



**Financials** 

Timeline

Grantees

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